

AU Pharma and Biotech Project, Program and Portfolio Management Conference

3 - 4 SEPTEMBER 2025 | MELBOURNE

Event Overview



The AU Pharma and Biotech Project, Program and Portfolio Management Conference is the premier gathering for life sciences executives, portfolio leaders, and decision-makers in pharma, biotech, medtech, and diagnostics. As the Australian life sciences industry continues to evolve into a global leader in innovation, strategic portfolio management has never been more critical. This conference provides a deep dive into the latest trends, challenges, and best practices for optimizing portfolio performance, enhancing decision-making, and leveraging Al and digital transformation for business success.

Through insightful keynotes, case studies, panel discussions, and interactive roundtables, attendees will gain actionable strategies to drive innovation, balance risk, and execute high-impact portfolio decisions in an increasingly complex and competitive market.

What will be DISCUSSED?



Key Topics:

- Balancing Innovation, Risk, and Execution in Life Sciences Portfolios Discover how to navigate funding constraints and regulatory complexity while optimizing portfolio decision-making to drive growth and impact.
- From Overloaded to Optimized Smarter Portfolio Prioritization

 Learn how to master resource allocation, trade-offs, and scenario
 planning to maximize ROI and keep your projects on track in a
 competitive market.
- Al & Advanced Analytics The Future of Project & Portfolio Management

Uncover how predictive modeling, real-time dashboards, and automation are transforming forecasting, risk assessment, and execution speed.

Agility in PPM – Balancing Flexibility with Compliance

Explore how to implement hybrid and agile methodologies while ensuring regulatory adherence in an evolving pharma and biotech landscape.

Scaling PPM from Strategy to Execution

Overcome execution bottlenecks and cross-functional misalignment to ensure seamless project delivery and business success.

Key Features:

- Expert-Led Keynotes: Hear from top industry leaders on how to connect global portfolio vision with regional action, and how Project Portfolio Management (PPM) is driving drug access and advancing industry growth.
- Interactive Panel Discussions: Engage with experts in discussions on aligning global objectives with local realities, fostering collaboration within the PMO for seamless project delivery, and overcoming talent gaps in PPM.
- Practical Case Studies: Learn from leading companies on transforming big ideas into clinical development successes, delivering complex manufacturing projects, and tackling regional challenges in multi-program execution.
- Actionable Sessions: Participate in sessions focused on futureproofing your project and program with scenario planning, making portfolio decisions work locally through prioritization and trade-offs, and measuring success with KPIs that drive results.
- Roundtable Discussions Join peer-driven, topic-focused roundtables designed to facilitate deeper conversations, exchange of best practices, and collaborative problem-solving on key challenges in pharma and biotech project, program, and portfolio management.

Who Should Attend?

This event is designed for senior professionals and decision-makers in the life sciences industry, including:

- Portfolio & Program Managers Responsible for overseeing multiple projects and ensuring strategic alignment.
- R&D Leaders Managing innovation pipelines and investment decisions.
- Business & Corporate Strategy Executives Driving long-term growth through effective portfolio prioritization.
- Financial & Investment Managers Assessing ROI and risk mitigation in portfolio execution.
- Regulatory & Compliance Professionals Navigating complex regulations while maintaining project agility.
- AI, Data Science & IT Leaders Leveraging digital tools for predictive analytics and decision support.
- Clinical Development Executives Streamlining clinical trial efficiency through better resource management.
- Mergers & Acquisitions (M&A) Specialists Aligning portfolio strategy with corporate growth objectives.
- Innovation & Digital Transformation Leaders Exploring Al, automation, and cutting-edge tools for PPM success.

Why Attend?

Join the AU Pharma & Biotech Project, Program, and Portfolio Management Conference to gain cutting-edge insights, strategies, and connections that will help you navigate the evolving landscape of life sciences portfolio management.

- Elevate Your Portfolio Strategy Learn how to align portfolio management with corporate growth objectives, ensuring both operational excellence and long-term strategic success.
- Optimize Portfolio Decision-Making Master data-driven approaches to balancing innovation, risk, and investment priorities for maximum portfolio impact.
- Leverage Al & Advanced Analytics Discover how Al-driven forecasting, predictive modeling, and real-time dashboards enhance portfolio visibility, efficiency, and decision-making.
- **Streamline Resource Allocation** Learn how to align R&D, regulatory, and commercial priorities while managing financial and operational constraints.
- ▶ Drive Digital Transformation Explore cutting-edge tools and technologies that improve scenario planning, project tracking, and risk assessment.
- Enhance Execution & Agility Implement hybrid and agile methodologies to improve execution while ensuring compliance in highly regulated environments.
- Improve Stakeholder Collaboration Break down silos and align crossfunctional teams to foster a culture of transparency, efficiency, and innovation.
- Future-Proof Portfolio Management Stay ahead of emerging trends in Al, automation, and digital transformation to ensure sustained portfolio success.
- **Expand Your Network** Connect with industry peers, thought leaders, and decision-makers driving innovation in PPM, R&D, and corporate strategy.

Testimonials





Abhishek Mittal
(MBA, PMP®, IRMCert®, GRCP®)
Vice President and Head - Project
Management Office (PMO)
Neuland Laboratories Limited

Had the pleasure of participating in a panel discussion today at '2nd Strategic Project, Program and Portfolio Management conference for Pharmaceuticals' organised by Why Summits on the critical role of internal stakeholders in driving project success. Grateful to have exchanged insights with industry leaders on how to build these connections and unlock potential from within. We continuously strive to implement these best practices at Neuland Laboratories Limited.



Christophe De Vleeschouwer

Director, Pipeline Project Management **GSK Vaccines**



Very good and engaging discussion! Thanks Why Summits for being part of the panel.



David Swift

Senior Procurement Leader



Great discussions and insights from some of the best in the business.



Blerim Shkodra

Sr Director Capital Procurement & Category Leader

Lonza



It was a real pleasure being part of this great event.



Peter C. Luke
Project Corporate Vice President - API
Expansion
Novo Nordisk



Thanks for the opportunity to share lessons learned at the conference. Also, very well planned and managed event with great speakers and highly relevant network.



Stephen Smith

Senior Program Director, OncologySenior Program Director, Oncology Corcept Therapeutics

Another great Why Summits conference in the books!



World Tour at a Glance



Industry Pioneers Attending From

































































DAY 0 | 2 Sept 2025

17:00 PRE-EVENT MEET & GREET

Kick off the experience with some drinks while taking advantage of early bird registration and the chance to connect with fellow delegates. As everyone starts arriving, this is the perfect opportunity to network, catch up with familiar faces, and meet new ones. Raise a glass, spark conversations, exchange handshakes, share smiles, and embrace the camaraderie—whether reconnecting with old friends or forming new bonds in the industry, everyone is warmly welcomed here!

9:00

Opening Keynote: The Future of Life Sciences Portfolios in Australia – Balancing Innovation, Risk, and Execution

As Australia continues to position itself as a global leader in pharmaceuticals, biotech, medtech, and diagnostics, portfolio leaders must rethink how they prioritize investments, manage risk, and drive execution in an increasingly complex and competitive landscape. This keynote will provide strategic insights on decision-making, resource allocation, and the role of digital transformation in life sciences portfolio management.

- Australia's evolving life sciences industry and its impact on portfolio management.
- Balancing innovation with risk in R&D and commercial strategy.
- The role of AI and data-driven decision-making in optimizing portfolio investments.
- · Enhancing execution and efficiency while maintaining agility in regulated environments.
- · How portfolio leaders can shift from operational managers to strategic business drivers.

9:30

Reserved Presentation: Driving Smarter Life Sciences Portfolios with AI and Advanced Analytics

With increasing complexity in R&D pipelines, regulatory pathways, and commercialization, life sciences companies need more than intuition to make strategic portfolio decisions. Al-driven analytics and predictive modeling are transforming how organizations prioritize projects, assess risks, and allocate resources—leading to smarter, faster, and more impactful decision—making.

In this session, we will explore how modern PPM tools leverage AI, machine learning, and real-time data analytics to optimize portfolio selection, scenario planning, and execution.

 From Data to Decisions – How AI and analytics help forecast portfolio performance and reduce uncertainty.

- Real-Time Portfolio Visibility Leveraging interactive dashboards for faster insights into resource allocation and project risks.
- Predictive Scenario Planning Using Al-powered models to assess best-case, worstcase, and risk-adjusted scenarios.
- Practical Case Study How a leading pharma, biotech, or medtech company used advanced analytics to enhance portfolio efficiency and strategic alignment.

10:050

Panel Discussion: Evolving Project & Portfolio Management in Life Sciences – Navigating Complexity, Innovation, and Execution

This high-level panel discussion will bring together portfolio leaders from pharma, biotech, medtech, and diagnostics to discuss the most pressing challenges and opportunities in PPM today. Panelists will share real-world insights into how they are adapting their portfolio strategies to accelerate decision-making, leverage digital transformation, and enhance execution capabilities.

- Portfolio Prioritization & Decision-Making Balancing innovation with efficiency and optimizing project selection.
- Resource Optimization in a Competitive Market Streamlining resource planning and managing global teams.
- Al & Digital Transformation Enhancing portfolio management with Al, real-time data, and predictive modeling.
- Agility & Adaptability Shifting to agile approaches and overcoming regulatory and operational hurdles.
- The Future of PPM Leadership Evolving from operations to strategy and defining nextgen leadership skills.

10:30 Networking Coffee Break

11:00

From Overloaded to Optimized: A Smarter Approach to Portfolio

Prioritization

In today's complex life sciences landscape, making the right investment decisions is more critical than ever. This session will explore how Australian Pharma Company transformed its portfolio prioritization framework with risk-adjusted scoring, Al-driven insights, and strategic alignment tools to enhance decision-making, reduce complexity, and accelerate innovation.

Learn how leading organizations are optimizing their portfolios by:

- Implementing data-driven prioritization for smarter investments.
- Leveraging AI and advanced analytics for risk-adjusted decision-making.
- Streamlining portfolio governance to improve efficiency and execution.
- Driving innovation while maintaining strategic and financial alignment.

11:30

Reserved Presentation: Harnessing AI and Advanced Analytics for Smarter Portfolio Decisions

In today's fast-paced life sciences environment, data-driven decision-making is no longer optional—it's essential. This session will explore how Al-powered analytics, real-time dashboards, and predictive modeling are transforming portfolio management by providing faster insights, reducing uncertainty, and improving project selection. Learn how leading organizations are using cutting-edge PPM tools to:

- Enhance portfolio visibility with real-time data insights.
- Leverage AI for predictive scenario planning and risk assessment.
- Improve resource allocation with dynamic forecasting models.
- · Streamline decision-making with automated portfolio tracking.

12:00

Panel Discussion: Agility in Life Sciences PPM – Balancing Flexibility and Compliance

As life sciences organizations accelerate innovation cycles, the ability to adapt and execute projects efficiently while maintaining regulatory compliance has become a critical challenge. Agile and hybrid methodologies are gaining traction, but how can they be effectively applied in pharma, biotech, medtech, and diagnostics, where strict regulatory frameworks exist?

This panel will bring together PPM leaders, regulatory experts, and industry innovators to discuss:

- How life sciences companies are adopting agile methodologies while ensuring compliance.
- When to use traditional vs. hybrid vs. fully agile approaches in project and portfolio management.
- The role of digital tools and automation in enabling faster decision-making and execution.
- Best practices for cross-functional collaboration and change management in shifting to agile frameworks.
- Lessons learned from companies successfully implementing agile PPM models.

12:30 Networking Lunch

13:30

Case Study: From Fragmented to Focused – Aligning Portfolios with Business Strategy

Many pharmaceutical companies struggle with portfolio misalignment, where competing priorities slow down innovation and drain resources. This case study explores how a pharmaceutical company restructured its portfolio strategy to ensure investments and project selection aligned with long-term business goals.

- Implementing a prioritization framework that balances R&D, commercial, and financial objectives.
- Eliminating non-strategic projects to free up resources for high-value initiatives.
- Tracking progress with KPIs to ensure execution aligns with strategy.
- Balancing risk vs. reward in early vs. late-stage projects.

14:00

Reserved Presentation: Navigating Regulatory Complexity – Smarter Compliance and Risk Management in Life Sciences

In an industry where evolving regulations, global compliance standards, and risk management can make or break a portfolio, life sciences companies need smarter, more agile solutions to stay ahead. Without the right governance frameworks and digital tools, regulatory hurdles can lead to costly delays, resource strain, and missed market opportunities.

This session will explore how pharma and biotech leaders are leveraging the right tool and platform to enhance regulatory oversight, improve audit readiness, and streamline compliance without slowing execution.

- Proactive Regulatory Management Keeping pace with evolving requirements through a single source of auditable truth.
- Risk & Compliance Automation Leveraging best-practice digital solutions to minimize risk and accelerate approvals.
- Multi-Market Portfolio Alignment Adapting to global and local regulatory landscapes while maintaining project momentum.
- Balancing Innovation with Governance Implementing compliance strategies that support, rather than hinder, project success.

14:30

Panel Discussion: Bridging the Gap – Effective Stakeholder Engagement for Portfolio Success

Collaboration between R&D, regulatory, finance, and commercial teams is critical for effective project and portfolio management (PPM) in life sciences. However, misalignment, siloed decision-making, and poor communication often lead to delays, inefficiencies, and missed opportunities.

This panel will bring together PPM leaders, cross-functional decision-makers, and industry experts to discuss:

- Breaking down silos How to improve communication between R&D, commercial, and regulatory teams.
- Managing global teams Best practices for aligning cross-functional, geographically dispersed stakeholders.
- Data storytelling for decision-makers Presenting complex portfolio insights in a clear, strategic way.
- Fostering a culture of transparency and accountability in portfolio governance.
- Lessons from successful stakeholder engagement strategies in pharma, biotech, medtech, and diagnostics.

15:00 Networking Coffee break

Roundtable Discussions

15:30

A: Scaling PPM from Strategy to Execution – Overcoming Bottlenecks in Portfolio Delivery

Key Discussion Points:

- Strategies for aligning project execution with portfolio strategy.
- Managing resource allocation conflicts & project delays.
- Best practices for cross-functional coordination in portfolio execution.

16:00

B: Leadership & Talent in PPM – Developing the Next Generation of Portfolio Leaders

Key Discussion Points:

- · What skills will future PPM leaders need?
- How to attract, train, and retain top portfolio talent.
- The role of PPM in influencing corporate decision-making & strategy.

O 16:30

C: Portfolio Execution & Resource Management – Managing Trade-Offs in a Resource-Constrained Environment

Key Discussion Points:

- Strategies for balancing limited resources across competing projects.
- How to optimize PPM tools for efficient resource forecasting.
- Case studies on handling budget constraints while driving innovation.

17:00 End of the Day 1 sessions

17:30 Networking Cocktail reception

9:00

Keynote Fireside Chat: The Next-Gen PPM Leader – Architect of Innovation, Strategy & Impact

Life sciences is evolving fast—are you leading the change or keeping up with it? The future PPM leader isn't just a project manager; they're a strategic architect, innovation driver, and business influencer. In an era of rapid scientific breakthroughs, Al-driven decision—making, and shifting market dynamics, PPM leaders must think beyond execution to create portfolios that deliver real impact.

This keynote will challenge you to rethink your role and explore:

- From Manager to Architect Designing portfolios that fuel growth and transformation.
- The Strategy-Execution Nexus Bridging big-picture vision with real-world delivery.
- Leadership in an Al-Powered Era Embracing digital tools to enhance decision-making.
- Shaping the Future The critical skills and mindset shifts for next-gen PPM success.

9:30

Reserved Session: Beyond Efficiency – How High-Impact Portfolios Drive Competitive Advantage

Leading life sciences companies are using Project & Portfolio Management (PPM) as a strategic advantage—not just to improve efficiency, but to drive innovation, market expansion, and long-term business growth. To stay competitive, organizations must align their R&D, commercial, and investment strategies with emerging trends, external partnerships, and real-time market intelligence.

- How top life sciences firms structure their portfolios to drive market leadership.
- Leveraging PPM tools for business intelligence and strategic foresight.
- Using external partnerships, M&A, and ecosystem collaboration to enhance portfolio value.
- Case studies of companies that successfully transformed their portfolios into a competitive advantage.

10:00

Panel Discussion: Change Management in PPM – Leading Teams Through Portfolio Transitions

Mergers, acquisitions, portfolio reprioritization, digital transformation, and regulatory shifts all impact how organizations manage their projects and portfolios. To ensure continuity, efficiency, and execution success, PPM leaders must navigate change effectively, gain stakeholder buy-in, and align teams to new priorities.

This panel will bring together portfolio leaders, change management experts, and transformation executives to discuss:

- Navigating portfolio reprioritization Keeping execution on track while adjusting to new business goals.
- Managing organizational change Ensuring smooth adoption of new tools, processes, and methodologies.
- Stakeholder alignment and communication Strategies to drive buy-in and reduce resistance to change.
- Lessons from major transformations Case studies on managing M&A integration, digital transformation, or R&D restructuring.
- The role of leadership in driving effective portfolio transitions.

10:30 Networking Coffee Break

11:00

From Silos to Synergy – How Cross-Functional Collaboration Transformed Portfolio Execution

In an era of increasing project complexity, organizations must break down silos to drive efficiency, agility, and strategic alignment. This case study explores how a leading organization leveraged digital tools, Al-driven insights, and cultural transformation to enable seamless collaboration across teams, geographies, and disciplines—resulting in faster decision—making, optimized resource allocation, and improved project outcomes.

- Unifying Strategy & Execution How cross-functional alignment accelerated project delivery and reduced bottlenecks.
- Technology as a Catalyst Leveraging digital platforms and real-time analytics for seamless collaboration.
- Breaking Geographic Barriers Creating a globally connected ecosystem for more efficient decision-making.
- Lessons in Change Management Overcoming resistance and fostering a culture of collaboration.
- Measurable Impact How integrated teamwork led to improved portfolio performance and business outcomes.

11:30

Reserved Presentation: Al-Driven Forecasting – The Future of Portfolio Predictive Analytics

In an era of rapid scientific advancements and increasing market uncertainty, life sciences companies need more than traditional forecasting methods to make strategic portfolio decisions. Al-driven predictive analytics is transforming how organizations anticipate risks, allocate resources, and optimize investments to ensure maximum impact. This session will explore how leading life sciences organizations are leveraging Al-powered forecasting tools to:

- Enhance decision-making with real-time portfolio insights.
- · Identify and mitigate risks early through predictive modeling.
- Optimize resource allocation with Al-driven scenario planning.
- Improve speed-to-market by anticipating regulatory and development roadblocks.
- Case Study Spotlight How a leading pharma/biotech company successfully integrated Al into portfolio forecasting.

12:00

Panel Discussion: From Insights to Action – Measuring Portfolio Performance and ROI

In life sciences, measuring portfolio success goes beyond just financial returns—it requires aligning projects with strategic priorities, innovation goals, and long-term business impact. However, many organizations struggle with turning portfolio insights into actionable decisions that drive tangible results.

This panel will bring together portfolio leaders, finance executives, and analytics experts to discuss:

- Key metrics for evaluating portfolio performance beyond traditional ROI.
- How to track project impact in R&D, clinical development, and commercialization.
- Using AI and data analytics to gain real-time visibility into portfolio health.
- · Aligning financial forecasting with strategic decision-making.
- Case studies of organizations successfully linking portfolio insights to business growth.

12:30 Networking Lunch

13:30

Case Study: Leveraging External Partnerships and Collaborations in Portfolio Execution

In today's life sciences industry, no company innovates alone. Strategic partnerships with biotech firms, CROs, academia, and technology providers are essential for accelerating R&D, expanding capabilities, and improving portfolio execution. However, man-

aging external collaborations comes with challenges—from alignment on goals and governance to intellectual property and resource integration.

- Identify and structure high-value partnerships to enhance portfolio execution.
- Integrate external collaborations into portfolio planning and decision-making.
- Overcome challenges in governance, IP sharing, and stakeholder alignment.
- Use technology to streamline communication, resource sharing, and project tracking.
- Achieve measurable outcomes, including faster R&D cycles and expanded market opportunities.

14:00

Reserved Presentation: The Role of PPM in Supporting Corporate Growth Strategies and M&A

Mergers, acquisitions, and strategic partnerships are critical growth levers for life sciences companies looking to expand capabilities, accelerate innovation, and gain market leadership. However, successful M&A execution depends on strong PPM frameworks that ensure smooth integration, portfolio alignment, and risk mitigation.

In this session, M&A and PPM experts will discuss:

- How portfolio management drives M&A success—ensuring acquired assets fit strategic objectives.
- Integrating R&D, commercial, and financial portfolios post-acquisition.
- Risk assessment and due diligence—leveraging PPM to evaluate deal potential.
- Managing cross-company collaboration—aligning teams, resources, and governance structures.
- Case Study Spotlight—How a major life sciences company used PPM to execute a seamless acquisition.

14:00

Panel Discussion: Technology Transfer in Life Sciences – From Innovation to Scalable Execution

Technology transfer plays a critical role in accelerating innovation from research labs to commercial success in pharma, biotech, medtech, and diagnostics. However, ensuring a smooth transition from R&D to scalable production requires effective portfolio management, regulatory alignment, and cross-functional collaboration.

This panel will bring together industry leaders, tech transfer experts, and portfolio strategists to discuss:

- Best practices for technology transfer from academia, startups, and research institutions to commercial entities.
- Aligning technology transfer with portfolio strategy—ensuring new innovations fit business goals.
- Overcoming regulatory and operational challenges in transferring technology across global markets.
- Managing risk, IP, and governance to maximize the success of transferred technoloaies.
- Lessons learned from successful technology transfer projects in pharma, biotech, medtech, and diagnostics.

15:00 Networking Coffee break

Roundtable Discussions

15:30

A: Aligning PPM with Financial Planning – Bridging the Gap Between Portfolio Strategy & Budgeting

Key Discussion Points:

- How to integrate financial forecasting with portfolio strategy.
- · Managing cost pressures while ensuring high-impact projects get funded.
- What financial metrics best measure portfolio success beyond ROI?

16:00

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B: Scenario Planning in PPM – Preparing for Market, Regulatory, and R&D Uncertainty

Key Discussion Points:

- How to use scenario modeling to forecast risks & opportunities.
- Managing uncertainty in regulatory approvals & clinical trials.
- Case studies on how companies adapted their portfolios to sudden market changes.

O 16:30

C: Post-Merger Portfolio Integration – Ensuring a Smooth Transition After M&A

Key Discussion Points:

- Managing portfolio consolidation after acquisitions & partnerships.
- Avoiding redundancy & conflicts in integrated portfolios.
- Cultural & operational challenges in post-M&A portfolio execution.

17:00 End of the conference

2025 World Tour at a Glance

- 22 23 January, BARCELONA 28th European Pharma and Biotech Project, Program and Portfolio Management Conference
- 29 30 January, SAN DIEGO
 American Strategic Portfolio Management in Life Sciences West
 Coast
- 3 4 April, BASEL
 29th European Biopharma Project Program and Portfolio
 Management Conference
- 9 10 April, CHICAGO
 2nd American Medical Device Project & Portfolio Management
 Conference
- 5 15 16 April, PHILADELPHIA
 24th American Pharma and Biotech Project, Program and Portfolio
 Management Conference
- 6 14 15 May, LONDON
 European Strategic Portfolio Management in Life Sciences
- 3 4 June, COPENHAGEN Biopharma PPM in Clinical Research and Development Summit Edition
- 11 12 June, BERLIN
 2nd European MedTech Summit 2025 Medical Device Project &
 Portfolio Management Conference

- 9 11 12 June, SAN FRANCISCO 25th American Pharma and Biotech Project, Program and Portfolio Management Conference
- 5 6 August, SINGAPORE
 Asian Pharma and Biotech Project, Program and Portfolio
 Management Conference
- 3 4 September, MELBOURNE
 Pharma and Biotech Project, Program and Portfolio Management
 Conference
- 10 11 September, MUMBAI
 3rd Strategic Project, Program and Portfolio Management
 Conference for Pharmaceuticals
- 8 9 October, BASEL
 30th European Pharma and Biotech Project, Program and Portfolio
 Management Conference
- 15 17 October, BOSTON
 26th American Pharma and Biotech Project, Program and Portfolio
 Management Conference
- 22 23 October, LONDON
 31st European Pharma and Biotech Project, Program and Portfolio Management Conference
- 9 11 December, LAS VEGAS
 2nd Annual PPM TOOLBOX SUMMIT

Our Partners











































Contact us

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Disclamer:

Please note - all of the information in this document is subject to change at any time. Whilst every effort has been made to ensure the accuracy of the information, statements and decisions recorded in them, their status will remain that of a draft until such time as they are confirmed as a final version prior the subsequent meeting, Additionally, the user information is only valid at a certain moment in time and is subject to change due to movement and changes in bit rate requirements.

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