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conference website



October 14 – 16, 2026, 2026



Boston, Massachusetts, US

CAPEX  
LIFECYCLE COST OPTIMIZATION  
OPEX CROSS-FUNCTIONAL  
VS CAPEX COLLABORATION  
BROWNFIELD EXPANSION  
CONNECTED PROJECT ENVIRONMENTS  
GREENFIELD INVESTMENT  
PHARMA FACILITIES  
CAPITAL PROGRAMS  
SMART CAPEX  
RISK MANAGEMENT  
CAPITAL ALLOCATION  
GLOBAL CAPITAL PORTFOLIO MANAGEMENT  
SUSTAINABLE CAPITAL INVESTMENT  
FLEXIBLE MANUFACTURING FACILITIES  
ENGINEERING  
PROCUREMENT  
CONSTRUCTION  
RISK MANAGEMENT  
ASSET LIFECYCLE PLANNING  
FAST TRACK DELIVERY  
OPEX VS CAPEX

REGULATORY COMPLIANCE  
CAPITAL BUDGETING  
CAPITAL ALLOCATION  
TECH  
TRANSFER  
SUPPLY CHAIN  
RESILIENCE  
SMART CAPEX  
INTEGRATED PROJECT DELIVERY  
RISK  
MANAGEMENT  
ENGINEERING  
PROCUREMENT  
CONSTRUCTION  
PORTFOLIO MANAGEMENT  
TECH  
CAPEX  
PP&E  
FORECASTING  
BROWNFIELD EXPANSION  
SMART CAPEX  
GREENFIELD INVESTMENT

**OCTOBER 14-16** PHARMA FACILITIES CAPITAL EXPENDITURE

# CAPEX PHARMA SUMMIT BOSTON 2026

## American Pharma & Biotech Project Delivery & CapEx Summit

Platinum Partner



Premium Gold Partner



Gold Partner



Silver Partner



# INTRODUCTION



## WHY DID WE CREATE THE AMERICAN PHARMA & BIOTECH PROJECT DELIVERY & CAPEX SUMMIT 2026?

Pharma & biotech capital projects are evolving faster than ever, but project delivery is only getting more complex. With larger investments, compressed timelines, global supply chain disruption, and rising regulatory pressure, it's no longer just about delivering projects on time, it's about building agile, scalable, and resilient capital programs that support operational readiness and long-term growth.

That's why we created the American Pharma & Biotech Project Delivery & CapEx Summit 2026, a focused, three-day event designed to help project delivery leaders improve execution across modern pharma and biotech capital programs.

The pharma & biotech industry is transforming rapidly through advanced therapies, biologics, digital manufacturing, and global facility expansion. At the same time, leaders face increasing pressure from procurement challenges, labor shortages, operational readiness demands, sustainability targets, and accelerating delivery expectations.

### This summit is designed to help you:

- › Strengthen governance and execution across complex capital programs
- › Improve collaboration between engineering, construction, CQV, and operations
- › Accelerate delivery through modularization, digitalization, and integrated execution models
- › Improve predictability across procurement, construction, and commissioning activities
- › Leverage data, AI, and connected project environments to support smarter decision-making
- › Build resilient project delivery systems ready for future manufacturing demands
- › Align capital project delivery with long-term operational and business objectives
- › Reduce risk while improving speed, flexibility, and execution performance

Through case studies, workshops, and executive roundtables, you'll gain practical tools and frameworks that leading pharma & biotech organizations use today to improve project delivery performance and operational readiness.

### Conference Format

- › Visionary Keynotes
- › Real-World CapEx Case Studies
- › Expert Panel Discussions
- › Interactive Workshops & Roundtables
- › Executive Fireside Chats
- › Strategic Networking Opportunities
- › Peer-to-Peer Knowledge Exchange
- › Evening Networking & Social Events

### Roles Invited

Why Summits invites C-Level Executives, EVPs, SVPs, VPs, Directors, Heads, and Senior Leaders responsible for:

- › Capital Projects & Engineering
- › Project / Program / Portfolio Management (PMO)
- › Pharma & Biotech Manufacturing Operations
- › Construction Management
- › CQV & Operational Readiness
- › Facility Expansion & Asset Management
- › Procurement & Supply Chain
- › Digital Transformation & Innovation
- › Manufacturing Technology & Automation
- › Engineering & Technical Services
- › Operational Excellence & Continuous Improvement
- › Sustainability & ESG Programs

3

days of strategic insights, delivery excellence & industry connections

100+

senior pharma, biotech & engineering leaders

35+

expert speakers & project delivery innovators

20+

keynote presentations, case studies & executive panels

10+

interactive roundtables & workshops

12+

hours of networking & peer exchange

3

focused tracks covering strategy, execution & operational readiness

# DEAR COLLEAGUE

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Project delivery leaders are no longer operating behind the scenes.

In 2026, they are the driving force behind pharmaceutical and biotech expansion, operational readiness, manufacturing resilience, and future facility innovation. As capital programs become larger, faster, and more interconnected, managing projects is no longer enough.

Today's leaders must bridge the gap between strategy and execution, balancing speed with compliance, flexibility with standardization, innovation with operational reliability, and delivery performance with long-term business value.

That's exactly why we created the American Pharma & Biotech Project Delivery & CapEx Summit 2026.

This summit serves as a blueprint for leaders responsible for delivering the next generation of pharmaceutical and biotech facilities.

## Here's what you can expect:

- › Engage in expert-led panels, case studies, and executive roundtables
- › Explore practical strategies for improving project execution and operational readiness
- › Learn how digitalization, AI, and connected project environments are transforming CapEx delivery
- › Understand how leading organizations are improving predictability across engineering, procurement, construction, and CQV
- › Gain insights into modular delivery, fast-track execution, and commissioning readiness strategies
- › Network with project leaders, engineering executives, operations teams, EPCs, and technology innovators from across the pharma & biotech ecosystem

Whether you're managing global expansion programs, modernizing existing facilities, accelerating startup readiness, or improving governance across complex capital portfolios, you belong in the room.

Join us in Boston to connect with peers, exchange practical lessons, challenge outdated delivery models, and shape the future of pharma & biotech project execution.

Let's turn complexity into execution certainty.

Let's build capital programs that deliver operational value - not just project milestones.



See you in Boston.

*The Why Summits Team*

# WHAT'S SHAPING THE AGENDA THIS YEAR



## FOCUS AREAS

- Pharma & Biotech Capital Project Delivery
- Engineering & Construction Excellence
- Digital Transformation & Connected Project Environments
- AI & Data-Driven Project Execution
- Modularization & Fast-Track Delivery Models
- CQV, Startup & Operational Readiness
- Procurement, Supply Chain & Delivery Resilience
- Sustainability & ESG in Capital Programs
- Integrated Project Delivery & Cross-Functional Collaboration
- Portfolio Governance & Capital Planning
- Operational Excellence & Manufacturing Readiness
- Global Expansion & Facility Modernization Strategies

## KEY TOPICS COVERED

- Strategic Governance in Complex CapEx Programs
- Modern Project Delivery Models
- Data-Driven Decision-Making in Capital Projects
- AI & Digitalization in Project Execution
- Construction, Procurement & Supply Chain Coordination
- Commissioning, CQV & Startup Readiness
- Agile & Modular Facility Delivery
- Risk Management & Delivery Resilience
- Operational Readiness by Design
- Sustainability & Future-Ready Manufacturing Facilities
- Cross-Functional Collaboration Across Global Projects
- Continuous Improvement in Project Delivery Performance

## WHY ATTEND?

- Gain Practical Tools for Better Project Visibility & Control
- Improve Delivery Predictability Across Capital Programs
- Strengthen Coordination Between Engineering, Construction & Operations
- Learn from Real-World Pharma & Biotech Case Studies
- Build Resilient & Future-Ready Delivery Models
- Network with Senior Industry Leaders & Delivery Experts
- Stay Ahead of Emerging Delivery & Regulatory Challenges
- Accelerate Execution Performance & Operational Readiness

## NETWORK | LEARN | TRANSFORM DELIVERY

Join the leaders redefining how pharma & biotech organizations plan, deliver, and scale world-class capital projects.

### SMARTER INSIGHT: Data-Driven & Connected Capex

- Connecting data across the full project lifecycle
- Focused visibility for faster, better decisions
- Reducing risk through simulation and structured validation
- Enabling tighter integration across project functions
- Effective predictability through disciplined execution and modular approaches

### STRONGER DELIVERY: From Complexity to Control

- Early integration of commissioning, qualification, and startup planning
- Aligning project delivery with manufacturing performance and readiness goals
- Designing scalable, flexible facilities for long-term operational efficiency
- Building stronger supplier collaboration and proactive risk management in procurement
- Balancing cost, speed, localization, and resilience across supply chains

### SUSTAINABLE IMPACT: Future-Ready Capex Value Creation

- Embedding ESG and sustainability across CapEx design and execution
- Developing energy-efficient, adaptable, and future-ready facilities
- Shifting from cost and schedule focus to lifecycle and business value
- Strengthening resilience across global capital project portfolios
- Using data and analytics to improve long-term performance and outcomes

# TESTIMONIALS



Thank you for organising such a great event. Great presentations and discussions, and wonderful to meet so many new faces!



**Connor Wakefield**

Senior Account Executive - Mega Projects  
**Buildots**



We got some amazing wisdom out of the sessions. I would most certainly recommend Why Summits.



**Anand Nicodemus**

Global Director & Fellow  
Lean Design & Construction  
**Fluor**



What a privilege to attend Why Summits in Basel. An inspiring event filled with thought-provoking discussions, progressive topics, and meaningful relationship building. I was pleasantly surprised by how much of the CapEx lifecycle and its challenges in the Life Sciences sector already resonated with me.



**Grace Waddington**

Sales Manager  
**Adryan**



Celebrating teamwork in action at the 4th Basel Capex Summit organized by Why Summits. Proud to be part of the winning team that delivered the most cost-effective solution through collaboration, creativity, and collective problem-solving.



**András Tóth**

Capital Construction Procurement Lead  
**GSK**



This is the second time we are here. It's more than just an exhibition because you interact in a different way. There are good workshops and good cases. We used the app and it was quite successful. We had a very full plate of meetings and some agreements in the making.



**Niels-Erik Kongste**

Sales Director Europe  
**KeyPlants**



This is my third time attending, and every time I leave inspired. This summit is not just a meeting, it's a space for ideas, a source of inspiration, and a place to start action. I will definitely recommend everyone to join this conference, because it's a great opportunity to connect, share challenges we are facing, and get feedback from others.



**Blerim SHKODRA**

Sr Director - Head of Capital Procurement EAME & Director - Global Category Lead Construction & Fit-Out  
**Lonza**



We touched on everyday problems like supply shortages, delays in projects, the connection between CapEx and the business, and how to select and work with partners in the best interest of the business. The topics resonated with the audience because they were perceived and seen in real life.



**Ingrid Mueller**

VP Portfolio Strategy & Execution  
**CureVac**



It's a mix of people, a mix of ages, a mix of different types of pharma companies. Everyone is open, welcoming, and sharing information. Why Summits focuses on capital projects, which gives us delivery people a real chance to connect. It's very much recommendable.



**Andrea Valdés Millen**

Head of Project Excellence  
**UCB**



We were able to meet consultants and stakeholders in the life science market and understand the trends and needs of our main clients.



**Carlo Bianchessi**

Business Development Director  
**GSE**



So many diverse representatives from different parts of the business: CDMO, big pharma, biotech, consultants, service companies. I would certainly recommend it to fellow colleagues.



**Yuliyana Manolova**

Business Development Consultant  
**NextPharma**



We connected with lots of peers and clients. There's a nice alignment on the challenges in the industry and the solutions.



**Jayne Nichols**

Director / Coach - Lean Design and Construction  
**Fluor**



It helps a lot to get in contact with people doing the same work and build connections within the pharma and CapEx field.



**Christian Berlini**

Senior Director Validation  
**Sumitomo Pharma**

# INDUSTRY PIONEERS ATTENDING FROM



# OUR SPEAKERS AND PANELISTS



**Norbert Leinfellner**  
Executive Vice President, Global Engineering  
**CAIRE Inc.**



**Besaint Mehta Sahni**  
Sr Manager, SPMO  
**Intuitive**



**Agnes Kairer**  
Associate Director, Project Management  
**Eli Lilly and Company**



**Stephen Cho**  
Senior Vice President, Global Portfolio & Program Management  
**BeOne Medicines**



**Ivan Kugener**  
VP, Head of Global Portfolio Management, Valuation & Analytics  
**Merck**



**Shefali Shah**  
EVP of Strategic Access, Policy & Communications  
**Merck**



**Dr. Paras Vasanani**  
SVP & CBO-BD&L, Portfolio, Corporate Strategy, Alliance & Project Management  
**Kashiv BioSciences**



**Ester Caffarel-Salvador**  
Director, Strategic Innovation, Global Rare Diseases  
**Chiesi USA, Inc.**



**Steve Conti**  
Senior Director of Global Engineering  
**Ultragenyx Pharmaceutical**



**Abhishek Agrawal**  
Senior Director, Strategic Initiatives and Market Development  
**GSK**



**Shawn S. Zadeh**  
Senior Automation Engineer II  
**Biogen**

# NIGHT BEFORE THE EVENT

# DAY 0

## 17:30 🍷 Meet & Greet

**Welcome to the American Pharma & Biotech Project Delivery & CapEx Summit. We are delighted to have you with us.**

Join us for an informal networking evening as delegates arrive ahead of the main summit. Collect your badge, complete early registration, and connect with peers in a relaxed setting. Take this opportunity to reconnect with familiar peers and meet new voices from across pharma, biotech, engineering, and project delivery communities. Let's begin shaping three days of focused dialogue, collaboration, and shared learning.

# CONFERENCE AGENDA

# DAY 1

## Modern Project Delivery & Strategic Transformation in CapEx

### 8:40 🗣️ Opening Remarks by Chairperson

A short welcome setting the tone for the conference, highlighting key themes, industry context, and what delegates can expect across both days.

### 8:45 🗣️ START WITH A WHY? ROUNDTABLE DISCUSSION

#### Meet Your Peers, Share Your Priorities, and Set Your Objectives

Begin the day with an open discussion alongside fellow pharma and biotech project leaders. Share current priorities, delivery challenges, and expectations for the summit while connecting with peers before the main sessions begin.

## Shifts In Pharma & Biotech Project Delivery

### 9:00 🗣️ KEYNOTE

#### Needs & Market Trends in Life Science Capital Projects

- Investment trends shaping pharma & biotech manufacturing
- New pressures around speed, flexibility, and delivery certainty
- Balancing innovation, cost control, and operational readiness

### 9:30 🗣️ RESERVED PRESENTATION

#### From CapEx Projects to End-to-End Project Delivery Excellence

- Aligning engineering, construction, CQV, and operations
- Creating greater predictability across complex programs
- Delivery approaches supporting faster and more resilient approach

### 10:00 🗣️ PANEL DISCUSSION

#### The Role of Project Delivery in Bringing Products to Patients Faster

A focus on how project delivery can better support faster patient access to products, with emphasis on:

- Moving beyond traditional cost and schedule metrics
- Aligning project delivery with manufacturing readiness
- Closing cross-functional execution gaps across teams

### 10:30 🍷 Networking Break

## Digital Delivery, Collaboration & Execution Excellence

### 11:00 🗣️ RESERVED PRESENTATION

#### Tools & Digitalization in CapEx Projects – New Ways of Collaboration

- Connected project environments and real-time visibility
- Better coordination across project stakeholders
- Digital tools supporting issue resolution and implementation tracking

### 11:30 🗣️ KEYNOTE

#### Integrated Project Delivery Models for Modern Pharma Facilities

- Using parallel execution and fast-track delivery strategies to reduce timelines
- Stronger coordination between EPCs, suppliers, and site teams
- Building standardized delivery models that still allow flexibility for regional requirements

### 12:00 🗣️ PANEL DISCUSSION

#### Managing Complexity in Large-Scale Pharma Expansion Programs

A discussion on how to effectively manage the increasing complexity of global pharmaceutical expansion programs, with focus on:

- Coordinating multiple stakeholders across global programs
- Managing change during implementation without impacting timelines
- Maintaining visibility across fast-moving projects
- Ensuring continuity and operational stability during large-scale facility expansion

### 12:30 🍷 Networking Lunch

## Sustainability, Innovation & Strategic Management

13:30

### KEYNOTE

#### Sustainability in CapEx Projects – Innovative Solutions in Facility Design

- Sustainable facility strategies beyond compliance
- Energy-efficient and adaptable facility concepts
- Embedding ESG objectives into project planning and implementation

14:00

### RESERVED PRESENTATION

#### Strategic Collaboration in CapEx Project Execution

- Cross-functional alignment across project phases
- Owner-contractor-supplier collaboration models
- Earlier stakeholder involvement to improve alignment and reduce late-stage delivery risk

14:30

### FIRESIDE CHAT

#### AI in Project Delivery & CapEx – Real Value or Just Another Trend?

- AI applications in scheduling and forecasting
- Predictive analytics for construction and commissioning
- Practical use cases versus hype in regulated environments

15:00

### Networking Break

## Building Future-Ready Pharma Manufacturing

15:30

### KEYNOTE

#### Advanced Manufacturing Facilities – Flexibility, Modularity & Speed

- Facilities designed for evolving product pipelines
- Modular construction and offsite manufacturing strategies
- Increasing scalability and long-term adaptability

16:00

### EXECUTIVE ROUNDTABLE DISCUSSIONS

Roundtables run simultaneously twice in a row. Delegates may attend two discussions.

#### ROUNDTABLE A: Latest Trends in Pharma Project Delivery

- Fast-track management models
- Post-pandemic delivery challenges
- Supply chain disruption and resilience

#### ROUNDTABLE B: Digital Tools for Modern Project Teams

- Data-driven execution and reporting
- Digital collaboration platforms
- Practical implementation lessons from live projects

#### ROUNDTABLE C: Smart Pharma & Biotech Facilities – Future & Challenges

- Flexible manufacturing environments
- Facility automation and connected operations
- Designing facilities ready for future technologies

#### ROUNDTABLE D: Cell & Gene Therapy Manufacturing Facilities

- Specialized facility requirements
- Accelerated timelines in advanced therapies
- Managing complexity in emerging manufacturing platforms

17:00

#### End of Day 1

17:15

#### Networking Cocktail Reception

## Procurement, Construction & Operational Readiness

8:50  **Opening Remarks by Chairperson**

## Procurement, Supply Chain & Delivery Strategy

9:00  **KEYNOTE**

### Strategic Procurement in Pharma Capital Projects

- Procurement as a strategic delivery enabler
- Category management in matrix organizations
- Balancing cost, quality, speed, and resilience

9:30  **RESERVED PRESENTATION**

### Contracting & Delivery Models in Pharma CapEx Projects

- EPC, EPCM, and integrated delivery approaches
- Risk-sharing and accountability structures
- Lessons learned from major facility programs

10:00  **PANEL DISCUSSION**

### Supply Chain Digitalization & Procurement Transformation

- How digital capabilities are reshaping supply chain and procurement performance:
- Greater visibility across global supplier ecosystems
  - Stronger supplier performance tracking and risk management practices
  - Adoption of digital procurement tools improving delivery outcomes

10:30  **Networking Break**

## Construction Success Stories & Execution Models

11:00  **KEYNOTE**

### Facility of the Future – Modularization, Flexibility & Fast-Track Delivery

- Modular construction strategies
- Accelerating schedules through parallelization
- Designing adaptable manufacturing environments

11:30  **RESERVED PRESENTATION**

### Fast-Track Delivery in Regulated Manufacturing Environments

- Overlapping engineering and construction phases
- Managing compliance under compressed timelines
- Maintaining performance discipline during accelerated delivery

12:00  **PANEL DISCUSSION**

### Smart Manufacturing & Facility Modernization

- How facilities are being upgraded while keeping operations running smoothly:
- Modernizing facilities without disrupting operations
  - Integrating automation and digital manufacturing systems
  - Increasing productivity, quality, and supply continuity

12:30  **Networking Lunch**

## Commissioning, CqV & Operational Readiness

13:30  **KEYNOTE**

### Operational Readiness by Design – Planning for Startup Success Early

- Integrating operations teams into project delivery
- Reducing commissioning and startup delays
- Aligning CQV with engineering and construction activities

14:00  **RESERVED PRESENTATION**

### Commissioning a Modern Biopharma Facility – Avoiding Delays in the Final Delivery Phase

- Common startup bottlenecks
- Managing handovers between project and operations teams
- Lessons learned from commissioning under schedule pressure

14:30  **FIRESIDE CHAT**

### Reality of execution in large-scale pharma CAPEX programs

- Real-world experience from delivering complex pharmaceutical capital projects, covering:
- Practical challenges in executing large-scale pharma CAPEX programs
  - Balancing cost, schedule, and quality under delivery pressure
  - Coordination gaps between engineering teams, EPC contractors, and operations
  - Lessons learned from delays, recovery efforts, and fast-track execution approaches

15:00  **Networking Break**

15:30  **INTERACTIVE WORKSHOPS**

### WORKSHOP A: Technology Transfer & Facility Readiness in Pharma Manufacturing

- Aligning project timelines with manufacturing scale-up
- Reducing delays during validation and startup
- Better coordination between engineering, CQV, and operations teams
- Lessons learned from commercial readiness planning

# CONFERENCE **AGENDA**

# DAY 2

## **WORKSHOP B: Delivery Performance acceleration in Complex Capital Projects**

- Managing performance across engineering, procurement, and construction
- Effective communication between project stakeholders
- Spotting performance risks earlier in the project lifecycle
- Practical ways to improve schedule reliability

## **WORKSHOP C: Sustainable Facility Design & Operational Efficiency**

- Designing facilities with long-term operational performance in mind
- Energy efficiency and utility optimization strategies
- Balancing sustainability goals with project cost and timelines
- Building adaptable manufacturing environments

## **WORKSHOP D: Execution Excellence in Pharma & Biotech Capital Programs**

- Fast-track delivery approaches under regulatory constraints
- Governance and decision-making
- Maintaining quality and compliance under schedule pressure
- Building consistency across global project teams

• 16:30 **End of Day 2**

• 17:00 🍷 **Networking Cocktail Reception**

## Integrated Delivery, Leadership & Future Project Performance

8:30  **Opening Remarks by Chairperson**

## Integrated Delivery & Leadership

9:00  **KEYNOTE**

### Building Enterprise-Wide Project Delivery Systems in Pharma & Biotech

- Standardizing KPI approaches across global portfolios
- Improving decision science through governance and program assumptions quality
- Connecting strategy and operational execution to deliver performance

9:30  **RESERVED PRESENTATION**

### Bridging Global Strategy & Local Project Delivery in Capital Programs

- Aligning headquarters, EPCs, and site teams
- Managing cultural and operational differences
- Strengthening accountability and ownership at site level

10:00  **PANEL DISCUSSION**

### Strategic Collaboration & Delivery Alignment Across Pharma Projects

How alignment between key stakeholders improves project outcomes:

- Stronger owner-contractor-operations coordination
- Shared accountability and project performance transparency
- Reducing friction during complex project delivery

10:30  **Networking Break**

## Project Recovery, Performance & Delivery Improvement

11:00  **KEYNOTE**

### Turning Capital Plans into Deliverable Projects

- Translating strategy into executable delivery plans
- Better alignment between PMO and engineering functions
- Improving governance discipline and delivery control

11:30  **PANEL DISCUSSION**

### Turning Around a High-Risk Project Mid-Execution

- Identifying early warning indicators
- Resetting governance and stakeholder alignment
- Restoring timelines, cost control, and delivery momentum

12:00  **RESERVED PRESENTATION**

### Resetting a Multi-Site Pharma Capital Program – Rebuilding Cost, Schedule, and Governance Control Across a Global Portfolio

- Multi-site capital projects were executed in silos, leading to reduced portfolio-level visibility
- Governance structures differed across headquarters, site teams, and EPC partners, creating decision delays
- Lack of standardized delivery and reporting practices resulted in cost escalation and schedule drift

12:30  **Networking Lunch**

## Future Organizations, Culture & Delivery Excellence

13:30  **KEYNOTE**

### Leadership & Culture Change in Modern Project Delivery Organizations

- Building high-performance delivery cultures
- Developing future leadership capabilities
- Managing organizational transformation during major expansion programs

14:00  **PANEL DISCUSSION**

### Improving Engineering Execution to Avoid Project Delays

- Engineering discipline and delivery predictability
- Reducing rework and coordination failures
- Enhancing handoffs between engineering, construction, and CQV

14:30  **RESERVED PRESENTATION**

### End-to-End Tech Transfer – From Facility Delivery to Commercial Manufacturing

- Aligning facility readiness with process scale-up
- Accelerating validation and startup readiness
- Ensuring operational stability after handover

15:00  **Networking Break**

15:30  **EXECUTIVE ROUNDTABLE DISCUSSIONS**

### ROUNDTABLE A: Workforce Transformation & Future Skills in Project Delivery

- Addressing workforce shortages across engineering and construction
- Building leadership capabilities for complex project environments
- Developing cross-functional teams across projects and operations
- Attracting and retaining talent in pharma capital programs
- Upskilling teams for digital and automated project environments

## **ROUNDTABLE B: Lean & Fast-Track Execution Models in Pharma Projects**

- Managing parallel activities without compromising compliance
- Better coordination between engineering, procurement, and construction
- Reducing delays caused by late design changes and rework
- Practical lessons from accelerated facility delivery programs
- Maintaining performance discipline under compressed schedules

## **ROUNDTABLE C: ESG & Sustainability in Capital Programs**

- Embedding sustainability objectives into project planning and execution
- Balancing environmental targets with cost and delivery pressures
- Reducing energy consumption and increasing facility efficiency
- Measuring sustainability performance across project lifecycles
- Building facilities that support long-term operational resilience

## **ROUNDTABLE D: Data Standardization Across Global Project Portfolios**

- Managing inconsistent project data across regions and systems
- Increasing visibility across global programs
- Standardizing reporting and project performance metrics
- Strengthening collaboration through connected project information
- Supporting faster decision-making with reliable project data and evaluation

• 16:30

 **Final Closing Remarks & End of Conference**

OUR **VALUED PARTNERS**, PAST AND PRESENT



# CONTACT US



## GENERAL INQUIRIES:



**Liza Zhaivoronok**

Vice President, PPM World Tour

✉ [liza.zhaivoronok@whysummits.com](mailto:liza.zhaivoronok@whysummits.com)

## SPEAKING:



**Nidhi Singhal**

Conference Producer

✉ [nidhi.singhal@whysummits.com](mailto:nidhi.singhal@whysummits.com)



**Margaréta Mižáková**

Conference Producer

✉ [margareta.mizakova@whysummits.com](mailto:margareta.mizakova@whysummits.com)

## ATTENDING AND SPONSORING:



**Lubos Kusy**

Director of PPM & PV Projects

✉ [lubos@whysummits.com](mailto:lubos@whysummits.com)



**Srihari Kamban**

Sponsorship Director

✉ [shk@whysummits.com](mailto:shk@whysummits.com)

## FOR THE 2026 SPONSOR KIT:

✉ [why@whysummits.com](mailto:why@whysummits.com)

🌐 <https://whysummits.com/american-pharma-biotech-project-delivery-capex-summit/>

## JOIN US IN BOSTON

The industries that shape the future will be in the room. Make sure your brand is part of the conversation.

Please note – all of the information in this document is subject to change at any time. Whilst every effort has been made to ensure the accuracy of the information, statements and decisions recorded in them, their status will remain that of a draft until such time as they are confirmed as a final version prior the subsequent meeting. Additionally, the user information is only valid at a certain moment in time and is subject to change due to movement and changes in bit rate requirements.

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REGISTRATION

