



Updated: 18 June, 2026

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conference website



29 - 30, September, 2026



Hyderabad, India

GOVERNANCE OPERATIONAL AGILITY CHANGE CONTROL PORTFOLIO STRATEGY CROSS-FUNCTIONAL TEAMS OPERATIONAL EXCELLENCE STRATEGY  
 MODELS PROGRAM OPTIMIZATION EXECUTION OPERATIONAL AGILITY CHANGE CONTROL PORTFOLIO STRATEGY CROSS-FUNCTIONAL TEAMS  
 STRATEGY INNOVATION CHANGE CONTROL  
**SEPTEMBER 29-30** OPTIMIZATION EXCELLENCE **PORTFOLIO MANAGEMENT** SCENARIO PLANNING

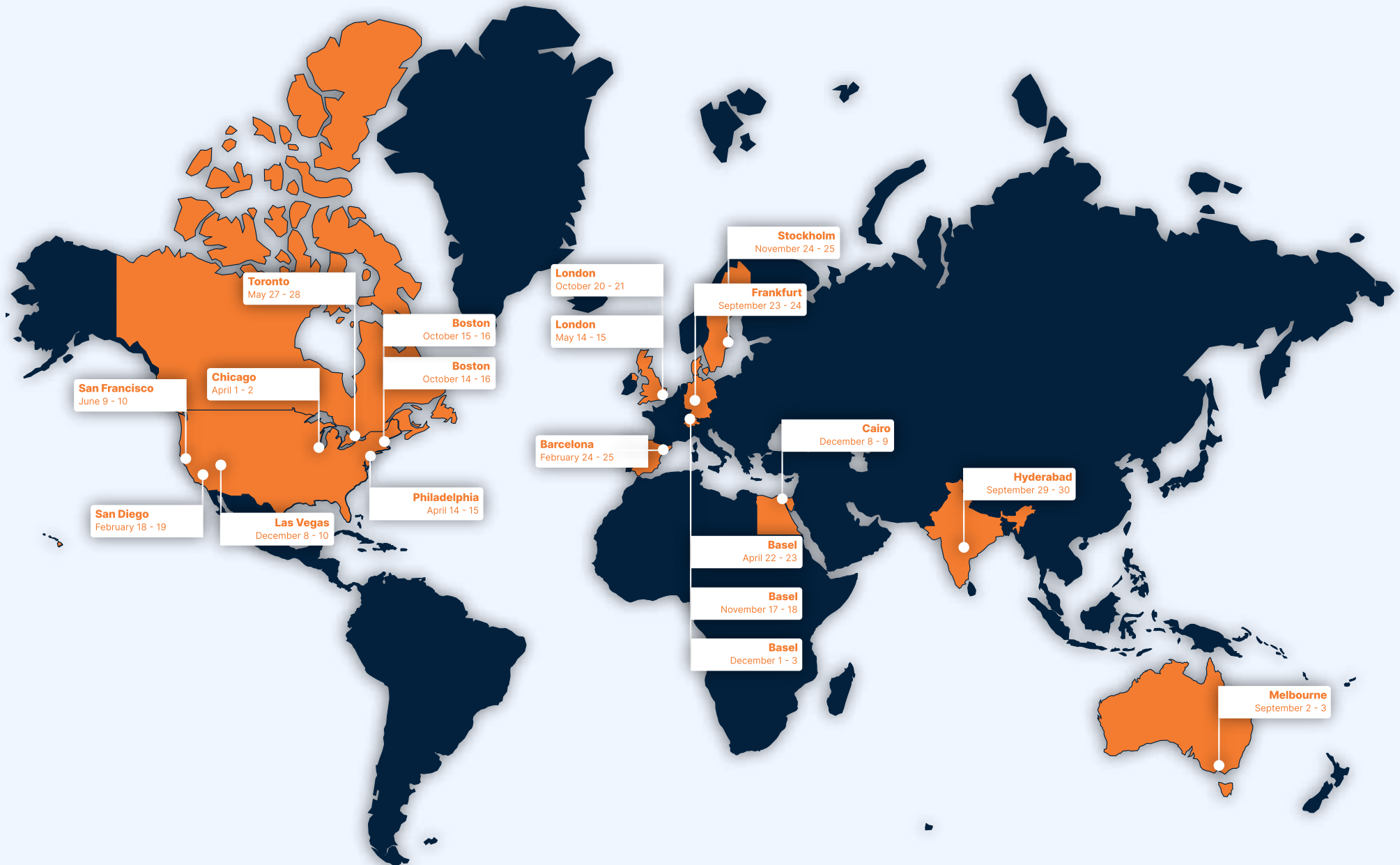
# PPM SUMMIT HYDERABAD 2026

## 4<sup>th</sup> Strategic Project, Program and Portfolio Management Conference for Pharmaceuticals

Strategic Partner



# PPM WORLD TOUR 2026



# THE PPM SUMMIT HYDERABAD 2026



## WHY ATTEND STRATEGIC PHARMA PPM INDIA 2026?

- 📌 Gain insights on **AI, digital transformation, and data-driven portfolio management**
- 📌 Learn from **real-world case studies and expert-led panel discussions**
- 📌 Build **resilient portfolios** in a dynamic regulatory and global environment
- 📌 Enhance **cross-functional collaboration** across R&D, regulatory, and commercial teams
- 📌 Leverage **advanced analytics and AI** for faster, smarter decision-making
- 📌 Strengthen **digital PMOs, governance, and execution excellence**
- 📌 Explore strategies for **market access, pricing, and global expansion**
- 📌 Engage in **interactive roundtables and high-value networking with industry leaders**

## WHO MUST ATTEND – STRATEGIC PHARMA PPM INDIA 2026

This conference is designed for professionals leading **strategy, execution, and transformation across pharmaceutical portfolios and programs.**

### Project, Program & Portfolio Management

Heads / Directors /

Managers of:

- PMO / EPMO
- Strategic Projects & Global Programs
- Portfolio Strategy & Governance
- Transformation & Digital PMO

### Regulatory Affairs & Operations

Leaders responsible

for:

- Global & Regional Regulatory Strategy
- Submissions, Lifecycle & Compliance
- Digital Regulatory Transformation
- Labeling, Variations & Dossier Planning

### R&D, Data & Digital Transformation

Professionals driving:

- AI & Advanced Analytics in Drug Development
- Digital Platforms & Data Integration
- Portfolio Decision Support & Forecasting
- Innovation & Pipeline Strategy

### Business Development & Partnerships

Leaders in:

- Strategic Alliances & Co-development Programs
- Licensing (In/Out) & Partner Management
- Market Expansion & Commercial Strategy
- External Innovation & Collaboration

### Manufacturing, Supply Chain & Tech Transfer

Heads / Leaders of:

- Global Supply Chain & Operations
- External Manufacturing & CMO Management
- Tech Transfer & Quality Readiness
- API & Supply Risk Management

### Commercial Strategy & Market Access

Professionals

responsible for:

- Pricing & Market Access Strategy
- Launch Planning & Commercial Execution
- Emerging Markets Strategy
- Portfolio Value Optimization

### Nutraceuticals, Wellness & Emerging Segments

Leaders driving:

- Nutraceutical & Consumer Health Portfolios
- Regulatory & Compliance (FSSAI, AYUSH, etc.)
- Product Innovation & Market Expansion

# TESTIMONIALS



It was an honor to be part of such a prestigious event and to contribute to discussions. Thanks Why Summits for the opportunity to engage with such a knowledgeable audience and networking with industry leaders !!



**Dhawal Upadhyay**  
General Manager - Global  
Program Management  
**Intas Pharmaceuticals**  
(Biopharma division)



Thank you for giving me the opportunity to speak in front of this specialized PPM audience within the broader context of PLM.



**Raffaele Marranzini**  
CEO  
**Platflow**



It was a real pleasure being part of this great event.



**Blerim Shkodra**  
Sr Director Capital Procurement  
& Category Leader  
**Lonza**



Always a fun time MCing the Why Summits conferences! It's the intersection of a topic I'm so deeply passionate about (PPM), the industry I know so much about (life science in general, pharma in particular), and the people who - dare I say it - have become my friends.



**Dave Penndorf**  
PPM Advisor  
**Groundswell Pharma Consulting, LLC.**



A big bravo to the Why Summit Team for organizing the great conference. Excellent speakers, fantastic attendee!



**Bhaskar V. Sathaye**  
Lead Project Engineer  
**The Janssen Pharmaceutical Companies**  
of Johnson & Johnson



Thanks to Why Summits and the Great Speakers and Panels. Very inspiring. So many great things to do to provide a better Life for our patients.



**Emmanuel Happe**  
Senior Leader | Global Director  
**Lonza**



It was a very transparent discussion on Agile, waterfall and hybrid methodologies. I have fully enjoyed participating in this panel!



**Mugunthan Maheswaran**  
Sr Project Manager, Technology,  
Digital & Operational Excellence  
**Roche**



We were proud to be Sponsors for the 31<sup>st</sup> European Life Sciences Project & Portfolio Management Conference in London. Two really energising days of learning and connection. Huge thanks to Why Summits for such a well-run event. The presentations, panels and workshops sparked great conversations around portfolio strategy, governance, risk and innovation across the sector. Most of all, it was fantastic to reconnect with familiar faces and meet new Life Sciences leaders who share the same passion for PPM.



**Merryn Horneman**  
Life Sciences Delivery Partner  
**Mi-GSO-PCUBED**



It was an honor to be part of such a prestigious event and to contribute to discussions. Thanks Why Summits for the opportunity to engage with such a knowledgeable audience and networking with industry leaders!!



**David Swift**  
Senior Procurement Leader  
**Lonza**



Reflecting on my participation in the 22<sup>nd</sup> American Pharma and Biotech Project, Program, and Portfolio Management Conference in San Francisco last week, I am inspired by the wealth of knowledge shared and the incredible community of experts and lifelong learners I had the pleasure of working with and connecting to.



**Noel Decker**  
VP and Head, Science & Development  
Project Management,  
Strategy and Business Operations  
**Emergent BioSolutions**



Very good and engaging discussion! Thanks Why Summits for being part of the panel



**Christophe De Vleeschouwer**  
Director, Pipeline Project Management  
**GSK Vaccines**

# INDUSTRY PIONEERS ATTENDING FROM



GSK Pfizer Lilly MERCK Roche sanofi AstraZeneca

Bristol Myers Squibb EMD SERONO NOVARTIS abbvie Boehringer Ingelheim Johnson & Johnson

AMGEN VERTEX Genmab GILEAD Takeda novo nordisk

BAYER teva Biogen Daiichi-Sankyo CSL Otsuka Adaptimmune

Mylan astellas VIATRIS SANDOZ BIONTECH moderna

# OUR SPEAKERS AND PANELISTS



Guest Speaker



**Mayur Parmar**

Deputy Collector, Prant Officer & SDM

**FDA, Government of Gujarat**



**Dr. Paras Vasanani**

SVP & CBO - BD&L, Portfolio, Corporate Strategy, Alliance & Project Management

**Kashiv BioSciences**



**Sapan Parikh**

Vice President & Head - Project Management

**Zydus**



**Debasish Mitra**

Executive Vice President

**Cipla**



**Nirav A Jansari**

Group Head Clinical Development

**Intas**



**Anandaganesh Balachandran**

Vertical Head - Project Management

**Dr. Reddy's Laboratories**



**Suresh Pathi**

Head of Operational Excellence - Formulation Cluster

**Granules India Limited**



**Janani Swaminathan**

Vice President and Head- Portfolio and Project Management

**Bharat Serums & Vaccines**



**Sourav Sen**

Global Associate Director- Value Strategy and Payer Engagement

**Novo Nordisk**



**Anusha Natrajan**

Senior Global PMO

**Sandoz**

# OUR SPEAKERS AND PANELISTS



**Neetta Mohit**

Global Head of Portfolio and Program Management

**Abbott**



**Uday Harle**

Asst. Vice President / Global Head

**Kashiv BioSciences**



**Swati Aggarwal**

Head of Public Affairs & Policy

**Sanofi Consumer Healthcare India Limited**



**Meenakshi Jain**

Senior Director and Head of Regulatory Generics Development

**Sandoz**



**Yogesh Deshpande**

Associate Director - Project Management

**Viartis**



**Rasesh Shah**

Executive Director Program Management

**Engrail Therapeutics**



**Archana Badhwar**

Global Portfolio TA Lead, Portfolio Expansion, COMM, EPD

**Abbott**



**Neeta Kulkarni**

Global Program Associate Director - Drug Development (Oncology)

**Novartis**



**Amit Bansal**

Global Divestment Projects Lead

**Sanofi**

# NIGHT BEFORE THE EVENT

## DAY 0

### 19:30 Meet & Greet

Informal meeting in the Lobby of the hotel for all attendees coming to the conference the night before. A unique chance to network in tighter, relaxed circles and to register and receive your batch in advance.



# CONFERENCE AGENDA

## DAY 1

### 8:30 REGISTRATION & EARLY NETWORKING COFFEE

### 9:00 Opening remarks by chairperson

### 9:10 NEXT-SEAT-MEET & GREET

**Get to know the people seated at your table and exchange quick introductions.**

This short networking moment encourages participants to connect with peers and share current challenges in pharmaceutical project and portfolio management.

### **RESILIENT & DATA-DRIVEN PORTFOLIO LEADERSHIP**

### 9:30 KEYNOTE

**Strategic portfolio management in the next decade of pharma**

- Transitioning from project tracking to enterprise value creation
- Aligning R&D investments with long-term portfolio strategy
- Balancing innovation pipelines with generics and biosimilar opportunities
- Navigating regulatory shifts and global market pressures

### 10:00 CASE STUDY

**Designing high-value pharmaceutical portfolios in competitive markets**

Practical insights into how organizations prioritize assets and manage portfolio trade-offs in highly competitive environments.

- Portfolio prioritization frameworks for better investment decisions
- Integrating regulatory, commercial, and development insights
- Managing risk while maintaining development momentum

### 10:30 PANEL DISCUSSION

**Building resilient pharma portfolios in a geopolitically uncertain world**

- Managing supply chain disruptions and API dependencies
- Diversifying global market strategies and manufacturing networks
- Portfolio balancing across regulated and emerging markets
- Strengthening portfolio resilience against global disruptions

### 11:00 Morning coffee & networking break

### **DIGITAL TRANSFORMATION & EXECUTION EXCELLENCE**

### 11:30 INSIGHT TALK

**The digital PMOqq – data platforms transforming portfolio visibility**

- Real-time dashboards for portfolio performance tracking
- Integrating project, financial, and operational data
- Improving transparency and governance across portfolios
- Enabling faster leadership decision-making

### 12:00 CASE STUDY

**Accelerating cross-functional execution in complex pharma programs**

- Aligning R&D, regulatory, manufacturing, and commercial teams
- Governance models that reduce delays and decision bottlenecks
- Lessons from managing complex global pharmaceutical programs

12:30

## FIRESIDE CHAT

### Breaking organizational silos in pharmaceutical project execution

- Improving collaboration across global project teams
- Governance models enabling faster project approvals
- Strengthening PMO influence across the organization
- Aligning stakeholders across development, regulatory, and commercial functions

13:00

## Lunch break

## DATA, REGULATION & GLOBAL PORTFOLIO STRATEGY

14:00

## KEYNOTE

### Digital regulatory transformation and the future of submissions

- Automation and AI in regulatory documentation
- Digital workflows improving regulatory operations
- Preparing for evolving regulatory expectations

14:30

## CASE STUDY

### Optimizing portfolio performance through data-driven decision-making

- Leveraging real-time data for portfolio visibility
- Improving decision speed and accuracy
- Integrating cross-functional insights into portfolio strategy
- Lessons from successful pharma implementations

15:00

## PANEL DISCUSSION

### Navigating complexity in global pharma portfolios

- Managing uncertainty in global markets
- Balancing innovation, cost, and risk
- Strengthening cross-functional collaboration
- Building resilient and adaptive portfolio strategies

15:40

## Afternoon coffee break

16:10

## ROUNDTABLES

Participants join facilitated roundtables to discuss practical challenges faced in pharmaceutical project and portfolio management.

### ROUNDTABLE 1: AI in portfolio decision-making

- Using AI for forecasting and prioritization
- Predictive analytics for smarter investment decisions
- Lessons from early AI adoption in pharma

### ROUNDTABLE 2: Portfolio prioritization under resource constraints

- Balancing long-term innovation with short-term commercial wins
- Prioritization frameworks for resource-limited environments
- Improving visibility into portfolio health

### ROUNDTABLE 3: Global collaboration in distributed project teams

- Managing multi-regional pharmaceutical programs
- Governance structures enabling cross-functional collaboration
- Overcoming communication and operational silos

17:10

## Closing remarks – end of day 1

8:50  **Opening remarks & key takeaways from day 1**

## DIGITAL FIRST: Transforming Execution & PMO Excellence

9:00  **KEYNOTE**

### AI and digital technologies transforming pharmaceutical development

- AI applications in drug discovery and development pipelines
- Digital platforms enabling integrated portfolio management
- Predictive analytics supporting R&D investment decisions

9:30  **CASE STUDY**

### Using advanced analytics to improve development speed and portfolio value

- Predictive models for development timelines and risk mitigation
- Scenario planning for portfolio investments
- Integrating data science into pharmaceutical project delivery

10:00  **PANEL DISCUSSION**

### Optimizing resource allocation across large pharmaceutical portfolios

- Managing global R&D resources effectively
- Prioritizing high-impact development programs
- Workforce development and capability building for PMO teams

10:30  **Networking coffee break**

## STRATEGIC PMO & RISK-DRIVEN EXECUTION

11:00  **INSIGHT SESSION**

### Operationalizing strategic pmos in global pharma organizations

- Governance frameworks supporting complex portfolios
- Aligning strategy with operational execution
- Measuring portfolio performance and value realization

11:30  **CASE STUDY**

### Managing high-risk development programs through structured risk frameworks

- Early risk identification and mitigation strategies
- Cross-functional coordination for risk management
- Maintaining development speed while ensuring compliance

12:00  **KEYNOTE**

### The future of ai in pharmaceutical portfolio management

- Opportunities and challenges of AI adoption
- Integrating AI tools with regulatory and compliance frameworks
- Building digital capabilities within pharmaceutical PMOs

12:30  **Lunch break**

## COMMERCIAL STRATEGY, PARTNERSHIPS & MARKET ACCESS

13:30  **KEYNOTE**

### Strategic pricing and market access in emerging markets

- Pricing pressures impacting global portfolio strategy
- Aligning development with commercialization plans
- Balancing access, affordability, and growth

14:00  **CASE STUDY**

### Managing strategic partnerships and external development programs

- Governance models for global collaborations
- Managing vendor and partner performance
- Ensuring regulatory and quality alignment across partnerships

14:30  **PANEL DISCUSSION**

### The future of project & portfolio management in pharma

An interactive panel bringing together industry leaders to explore the future direction of pharmaceutical project and portfolio management, with perspectives from across R&D, PMO, and digital transformation functions.

- How AI and automation will reshape PMO roles
- The evolving skills required for next-generation portfolio leaders
- Managing complexity in global pharmaceutical development programs
- Building resilient organizations in uncertain markets

15:00  **Networking break**

15:30  **ROUNDTABLES**

### ROUNDTABLE 1: Preparing for pharma 2030

- Trends shaping the future of pharma portfolios
- Strategic planning for future portfolios

## **ROUNDTABLE 2: AI-enabled project governance**

- Using AI to improve decision-making in project management
- Governance models for digital transformation

## **ROUNDTABLE 3: Building agile and resilient portfolios**

- Strategies for managing uncertainty and market disruption
- Adaptive portfolio planning models

• 16:30

 **Conference closure**

# OUR VALUED PARTNERS, PAST AND PRESENT



# CONTACT US



## GENERAL INQUIRIES:



**Liza Zhaivoronok**

Vice President, PPM World Tour

✉ [liza.zhaivoronok@whysummits.com](mailto:liza.zhaivoronok@whysummits.com)

## EVENT ORGANIZER:



**Nidhi Singhal**

Conference Producer

✉ [nidhi.singhal@whysummits.com](mailto:nidhi.singhal@whysummits.com)

## ATTENDING AND SPONSORING:



**Lubos Kusy**

Director of PPM & PV Projects

✉ [lubos@whysummits.com](mailto:lubos@whysummits.com)



**John Sebastian**

Deputy Project Director

✉ [john.sebastian@whysummits.com](mailto:john.sebastian@whysummits.com)

## FOR THE 2026 SPONSOR KIT:

✉ [why@whysummits.com](mailto:why@whysummits.com)

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## JOIN US IN HYDERABAD

The industries that shape the future will be in the room.  
Make sure your brand is part of the conversation.

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REGISTRATION

