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10 - 11 November
2026

Johannesburg
South Africa

Africa EPC Mining Summit 2026

Improving Performance of Capital & EPC(M)
Projects in the Mining Sector

WHY THIS CONFERENCE?



Mining capital projects across Africa are being delivered under tighter financing conditions, increased scrutiny on project bankability, growing regulatory complexity, and persistent execution challenges linked to infrastructure gaps, remote site conditions, workforce constraints, and cost volatility. For owners, EPC contractors, EPCMs, and project leaders, the challenge is no longer only how to move projects forward, but how to structure bankable mining projects, allocate risk effectively, strengthen controls, and maintain delivery confidence in complex and often high-risk environments.

The **Africa EPC Mining Summit 2026** is built around that reality. Across two focused days, the conference will explore how mining project leaders can strengthen capital discipline and project readiness, evaluate EPC vs EPCM strategies in challenging environments, structure commercial frameworks aligned with financing and execution realities, improve project controls and forecasting, manage workforce and subcontractor performance on remote sites, and deliver projects more effectively through modularization and practical technology adoption.

Who Will Attend?

Typical attendees will include senior professionals responsible for:

- † Project Management
- † Capital Projects
- † Major Projects
- † Contract Management
- † Project Controls
- † Procurement
- † Supply Chain
- † Sourcing
- † Commercial Management
- † Construction
- † Project Delivery and Execution
- † Cost, Schedule, and Performance Management

What Delegates Will Gain:

- † a clearer view of the market pressures shaping mining capital project pipelines and investment decisions
- † stronger approaches to EPC vs EPCM strategy, pricing models, and commercial structuring
- † practical ideas for improving risk allocation, contract discipline, and change management
- † better ways to strengthen project controls, forecasting, estimation, and cost/schedule confidence
- † practical lessons on workforce planning, subcontractor alignment, and field productivity
- † sharper thinking on modularization, execution readiness, and where technology can genuinely improve project delivery

CONFERENCE THEMES



Project Bankability, Capital Discipline and Project Pipeline

How mining leaders respond to tighter capital discipline, more selective project approvals, and growing pressure to prove project readiness before major commitments are made.

EPC vs EPCM Strategy and Commercial Contracting Models

How owners and delivery partners evaluate EPC, EPCM, and hybrid models, and structure commercial frameworks that balance flexibility, risk, and delivery confidence.

Risk Allocation, Change Management and Contract Discipline

How teams reduce commercial friction, improve documentation and change governance, and respond to project change without losing control of cost, schedule, and accountability.

Project Controls, Forecasting, Estimation and Cost/Schedule Certainty

How project leaders improve reporting, visibility, early warning, and forecasting discipline to strengthen delivery performance across complex mining projects.

Collaboration, Subcontractor Management, Workforce and Field Productivity

How owners, contractors, and subcontractors improve alignment, address workforce pressure, and strengthen site productivity through better coordination and more disciplined execution.

Energy Security, Technology and Smarter Project Delivery

How mining teams use technology, pre-assembly, and practical project technology to improve execution readiness, delivery efficiency, and overall project performance. Also focusing on measures for energy efficiency.

Conference Format

The format is designed to be practical, interactive, and highly relevant to mining capital project leaders. Across two days, delegates will take part in keynotes, strategic perspectives, panel discussions, the **Start with a Why** Opening session, interactive workshops, and roundtable discussions. The aim is not only to share ideas, but to help delegates benchmark with peers, challenge assumptions, exchange practical experience, and leave with stronger contacts and more useful takeaways for live and upcoming projects.

Special Features

- **Expert Roundtables**
Focused discussions with owners, EPCs, EPCMs, and investors on bankability, delivery models, risk, and cost pressures in African mining projects.
- **Panel Discussions**
Industry-led conversations on market trends, execution challenges, and commercial strategies, with practical insights from ongoing projects.
- **Interactive Workshops**
Hands-on sessions tackling key challenges such as project bankability, EPC vs EPCM selection, cost escalation, controls, and workforce productivity.
- **Case Studies**
Real project examples highlighting execution challenges, solutions, and lessons learned across Africa's mining sector.

OUR SPEAKERS



Tshepo Makgamatha
Head Contractor Management
Exxaro Resources



Tozama Kulati Siwisa
Executive Director
West Wits Mining



Mtho Xulu
President
South African Chamber of Commerce and Industry



Quinton Adams
Executive Director, Human Capital
Copper 360



Johnnie Strydom
Director: Civil and Bridge Engineering
(Sector Lead)
WSP



Letisha Van Den Berg
Director
ASPASA



Selaelo Makgae
Strategic Sourcing Lead
Harmony Gold Mining Company Limited



Henry Lefawane
Senior Electrical Engineer, Projects
Exxaro Resources



David Scholtz
Senior Project Procurement Manager
Anglo American



Mollette Kgaphola
Senior Mining Engineer
De Beers Group



Patronella Molutsi
Manager Engineering
Exxaro Resources



Ernest Phetla
Business Improvement Specialist
Glencore Coal

8:45 START WITH A WHY

LEADERSHIP ROUNDTABLE INTRODUCTIONS

A fast and engaging opening designed to connect owners, EPCMs, contractors, advisors, and solution providers around the project's pressures, priorities, and opportunities bringing them to Johannesburg.

- Meet senior peers across the mining capital project ecosystem
- Share the key issues shaping your 2026 delivery agenda
- Identify the conversations, contacts, and ideas you want from the event

BLOCK 1 - PROJECT BANKABILITY, CAPITAL DISCIPLINE AND PIPELINE PRIORITIZATION

9:00

KEYNOTE - THE AFRICA MINING PROJECT OUTLOOK 2026: BANKABILITY, CAPITAL DISCIPLINE AND WHAT MOVES FORWARD

Mining capital projects across Africa continue to face tighter scrutiny, more selective capital allocation, and increasing pressure to demonstrate bankability and readiness before moving forward. This keynote will explore how current market conditions are shaping project pipelines across the region, what owners, investors, and lenders are prioritizing, and why some projects progress while others are delayed or rephased.

- Understand the outlook for mining project pipelines across Africa
- Explore how capital discipline is shaping project approvals and delays
- Learn what investors, lenders, and boards expect before committing capital
- Identify the key indicators that differentiate bankable projects from stalled ones
- Recognize the signals that point to stronger project momentum ahead

9:30

RESERVED PRESENTATION - STRENGTHENING CAPITAL DISCIPLINE: HOW BETTER PROJECT VISIBILITY IMPROVES READINESS, CONFIDENCE AND DECISION-MAKING

Mining organizations need stronger visibility over project readiness, assumptions, risks, and commercial exposure before full commitment is made. This session will examine how better governance, reporting, and front-end visibility can help improve confidence in project decisions.

- Strengthen stage-gate discipline and project approval quality
- Improve visibility over cost, schedule, scope, and risk assumptions
- Reduce weak early decisions that create expensive issues later
- Support stronger portfolio-level prioritization across capital projects

10:00

PANEL DISCUSSION - WHICH PROJECTS ADVANCE, WHICH PROJECTS STALL? HOW OWNERS ARE PRIORITIZING MINING CAPITAL INVESTMENTS IN A MORE SELECTIVE MARKET

In today's project landscape, not every viable mining opportunity secures approval. With tightening capital, infrastructure constraints, and increasing scrutiny from investors and boards, owners are making sharper decisions on which projects advance and which are delayed or rephased. This panel explores what separates projects that progress from those that pause, and how delivery partners can strengthen early-stage confidence.

- What makes a mining project robust enough to move forward
- How companies are delaying, resizing, or rephasing projects in the current environment
- The role of estimate maturity, execution readiness, and commercial structure
- How EPCMs and contractors can support stronger early-stage decision-making
- How to maintain pipeline optionality without creating false momentum

10:30 COFFEE BREAK

BLOCK 2 - EPC VS EPCM STRATEGY AND COMMERCIAL CONTRACTING MODELS

11:00

LEADERS IN DIALOGUE - OWNER VS EPCM: CHOOSING THE RIGHT DELIVERY MODEL WHEN RISK, CONTROL AND SPEED COMPETE

One of the most critical early decisions in a mining capital project is selecting the right delivery model—yet this choice often differs significantly between owners and EPCMs. In this candid dialogue, two senior leaders will compare how they evaluate EPC, EPCM, and hybrid approaches, where these decisions tend to create downstream challenges, and what needs to be addressed earlier to avoid commercial or execution issues.

- Comparing control, flexibility, and risk exposure from owner and EPCM perspectives
- When EPC works best versus when EPCM is more effective
- The role of hybrid delivery models in complex project environments
- How delivery model choices can lead to later commercial friction
- Aligning delivery strategy with project maturity, capability, and execution realities

11:30

RESERVED PRESENTATION - BUILDING THE RIGHT COMMERCIAL FRAMEWORK: STRUCTURING CONTRACTS FOR BETTER RISK ALLOCATION, COST CONTROL AND DELIVERY CONFIDENCE

The right delivery model only works when supported by the right commercial framework. This session will look at how owners and contractors can structure contracts more effectively by aligning incentives, clarifying responsibilities, and choosing pricing approaches that fit project realities.

- Align contract structure with project objectives and risk profile
- Examine when lump sum, reimbursable, target-cost, or hybrid pricing works best
- Avoid over-transferring risk in ways that damage project performance
- Improve cost control and delivery confidence through better commercial design

12:00

PANEL DISCUSSION - GETTING COMMERCIAL RISK ALLOCATION RIGHT IN MINING PROJECTS

In many mining projects, commercial structures fail not on paper but in execution—especially in environments with cost volatility, infrastructure gaps, and regulatory uncertainty. This session explores how to create balanced, practical risk-sharing frameworks aligned with real project conditions.

- Allocating risk to the party best able to manage it—not simply transfer it
- Balancing cost certainty with flexibility amid FX volatility, inflation, and supply chain disruptions
- Addressing risks linked to logistics, remote locations, and infrastructure constraints
- Aligning incentives and improving transparency to reduce disputes and drive performance

12:30 NETWORKING LUNCH

BLOCK 3 - RISK ALLOCATION, CHANGE MANAGEMENT AND CONTRACT DISCIPLINE

13:30

KEYNOTE - GETTING RISK ALLOCATION RIGHT: BUILDING COMMERCIAL DISCIPLINE INTO MINING CAPITAL PROJECTS FROM THE START

Even strong projects can drift when risk is poorly allocated, and commercial responsibilities are not clearly defined. This keynote will explore how owners, EPCMs, contractors, and subcontractors can create stronger commercial discipline from the beginning of the project lifecycle.

- Identify common sources of commercial and contractual risk in mining projects
- Improve owner-contractor risk allocation around real project conditions
- Understand how unclear definitions create later delivery and claims problems
- Build more resilient commercial frameworks before execution begins

14:00

RESERVED CASE STUDY - MANAGING CHANGE ON A LIVE MINING PROJECT: HOW WE PROTECTED COST, SCHEDULE AND COMMERCIAL CLARITY UNDER PRESSURE

Change is inevitable, but poorly governed by change is one of the fastest ways to lose control of a mining capital project. This case study will walk through how one project team responded when scope moved, timelines shifted, and commercial pressure increased – while still maintaining enough discipline to protect decision-making, documentation, and alignment across the delivery chain.

- What triggered the change and how quickly the project began to feel pressure
- How the team approached scope, schedule, and commercial impact assessment
- What worked well in approvals, documentation, and escalation – and what did not
- How the owner, EPCM, and contractors stayed aligned under pressure
- The practical lessons that helped prevent confusion, drift, and claims escalation

14:30

PANEL DISCUSSION - CHANGE IN WORK, CHANGE IN COST, CHANGE IN SCHEDULE: HOW MINING PROJECTS CAN RESPOND TO CHANGE WITHOUT CREATING DISPUTES

Managing change in live projects is one of the most difficult challenges in EPC(M) delivery. This panel will examine where change processes break down, how informal practices create exposure, and what project leaders can do to keep work moving without losing commercial clarity.

- What typically causes change processes to fail on live projects
- How to distinguish routine adjustments from true change in work
- How cost, scope, and schedule impacts should be documented and agreed
- Where owners and contractors most often fall out of alignment
- What good change governance looks like in real mining project environments

15:00 COFFEE BREAK

DAY 1 - INTERACTIVE SESSIONS

15:30 INTERACTIVE WORKSHOPS

PRACTICAL TOOLS FOR BETTER COMMERCIAL AND DELIVERY DECISIONS

Choose one of five hands-on workshops designed to help delegates work through the most pressing front-end and commercial challenges in mining capital projects.

WORKSHOP 1 - EPC, EPCM OR HYBRID? A PRACTICAL DELIVERY MODEL DECISION LAB

Work through the real decision criteria behind EPC, EPCM, and hybrid structures, and explore how owners can match delivery model choice to project complexity, internal capability, and risk appetite.

- Compare delivery models against different project scenarios
- Identify when control matters more than risk transfer
- Understand the trade-offs between flexibility, speed, and certainty

WORKSHOP 2 - LUMP SUM, REIMBURSABLE OR TARGET COST? STRUCTURING COMMERCIAL MODELS THAT ACTUALLY WORK

A practical session focused on how to choose pricing and compensation structures that support performance rather than create avoidable tension later.

- Test different pricing models against live project conditions
- Explore where owners over-transfer or under-manage risk
- Learn how incentives and contingencies can be structured more effectively

WORKSHOP 3 - RISK ALLOCATION IN PRACTICE: BUILDING A SMARTER CONTRACTING MATRIX

This workshop helps delegates map the key risks in mining capital projects and decide where they should sit contractually.

- Identify the risks that most often derail project performance
- Distinguish insurable, controllable, shared, and retained risks
- Build a more realistic owner-contractor-subcontractor risk allocation framework

WORKSHOP 4 - CHANGE MANAGEMENT UNDER PRESSURE: KEEPING CONTROL WHEN THE PROJECT MOVES

A hands-on session on how to manage scope, time, and cost changes without creating confusion, delay, or claims escalation.

- Clarify what should and should not count as a change in work
- Improve approval discipline and documentation quality
- Reduce the informal decisions that damage later alignment

WORKSHOP 5 - PROJECT READINESS & BANKABILITY PRESSURE TEST: WHAT MAKES A PROJECT READY TO MOVE FORWARD?

A front-end workshop focused on project robustness, capital discipline, and approval readiness.

- Explore what owners and boards want to see before approving projects
- Identify common weaknesses in readiness, assumptions, and execution confidence
- Learn how to strengthen the project case before full commitment

16:15 DEEP-DIVE ROUNDTABLE DISCUSSIONS

GOING FURTHER ON THE DAY'S BIG COMMERCIAL QUESTIONS

Five focused roundtables designed to take the day's keynote and panel themes into a more candid, peer-to-peer discussion format.

ROUNDTABLE 1 - WHICH PROJECTS MOVE, WHICH PROJECTS WAIT?

A deeper conversation on capital discipline, project screening, front-end confidence, and what separates projects that advance from those that stall.

- Project readiness and approval criteria
- Rephasing, resizing, and portfolio discipline
- Preserving optionality without creating false momentum

ROUNDTABLE 2 - WHERE EPC VS EPCM DECISIONS GO WRONG

A practical discussion on poor delivery model selection, internal capability gaps, and what owners wish they had challenged earlier.

- Common mistakes in choosing delivery strategy
- The cost of misalignment between model and project reality
- Lessons from owners, EPCMs, and contractors

ROUNDTABLE 3 - COMMERCIAL RISK SHARING THAT SUPPORTS PERFORMANCE

A more candid look at how commercial risk is really being allocated and where current models are helping or hurting outcomes.

- Shared risk and hybrid structures
- Incentives, transparency, and pricing tension
- What owners and contractors expect from each other

ROUNDTABLE 4 - CHANGE ORDERS, CLAIMS EXPOSURE AND COMMERCIAL FRICTION

A discussion focused on the grey zone between legitimate change, poor planning, and commercial dispute.

- Documentation discipline
- Change governance and escalation
- Avoiding disputes while keeping execution moving

CONFERENCE **AGENDA**

DAY 1

ROUNDTABLE 5 - WHAT MAKES CONTRACT DISCIPLINE STICK ON LIVE PROJECTS?

A practical discussion on how to maintain alignment and accountability once the pressure of execution takes over.

- Governance under delivery pressure
- Preventing informality from taking over
- Building stronger commercial habits across the project team

17:00 NETWORKING DRINKS RECEPTION

BLOCK 4 - PROJECT CONTROLS, FORECASTING, ESTIMATION AND COST/SCHEDULE CERTAINTY

9:00

KEYNOTE - STRENGTHENING PROJECT CONTROLS FOR BETTER COST, SCHEDULE AND DELIVERY CERTAINTY

As projects move into execution, the quality of project controls becomes critical to maintaining visibility, accountability, and delivery confidence. This keynote will examine how leading teams are improving project controls to strengthen cost and schedule certainty across complex projects.

- Build control systems that match project size, complexity, and risk profile
- Improve visibility over budget exposure, schedule risk, and delivery performance
- Strengthen reporting, validation, and progress measurement
- Create earlier warning of issues before they become major overruns or delays

9:30

IMPROVING FORECASTING ACCURACY, PROJECT VISIBILITY AND DECISION-MAKING ACROSS MINING CAPITAL PROJECTS

Reliable forecasting, disciplined reporting, and stronger portfolio visibility are essential to improving capital project performance. This session will explore how mining project leaders can improve forecasting quality, reduce late surprises, and make better decisions through stronger projects and portfolio management.

- Improve visibility across projects, programs, and capital portfolios
- Strengthen forecasting discipline and reporting consistency
- Connect project data to more effective management decisions
- Reduce surprises through better governance, controls, and visibility

Rego Consulting

10:00

PANEL DISCUSSION - WHY DO PROJECTS STILL MISS THE NUMBERS? IMPROVING FORECASTING, CONTROLS AND DELIVERY CONFIDENCE IN MINING CAPITAL PROJECTS

Despite formal controls, many projects still suffer from cost pressure, schedule slippage, and reduced trust in reported progress. This panel will explore why that happens and what stronger-performing teams are doing differently.

- Why forecasting often becomes unreliable during periods of execution pressure
- Where project controls fail to provide useful early warning
- How to improve reporting credibility and progress measurement
- How owners and delivery partners can align around one version of project reality
- Which practical changes most improve cost and schedule confidence

10:30 COFFEE BREAK

BLOCK 5 - COLLABORATION, SUBCONTRACTOR MANAGEMENT, WORKFORCE AND FIELD PRODUCTIVITY

11:00

KEYNOTE - STRENGTHENING OWNER, CONTRACTOR AND SUBCONTRACTOR ALIGNMENT FOR BETTER PROJECT DELIVERY

Projects perform better when the delivery chain is aligned early, and communication remains strong throughout execution. This keynote will explore how owners, EPCMs, contractors, and subcontractors can work together more effectively to reduce friction, improve accountability, and strengthen delivery performance.

- Improve alignment from pre-award through execution
- Define scope and responsibilities more clearly across the delivery chain
- Strengthen communication without weakening commercial discipline
- Build healthier working relationships that support better project outcomes

11:30

RESERVED CASE STUDY - IMPROVING FIELD PRODUCTIVITY AND SUBCONTRACTOR PERFORMANCE WITHOUT LOSING COMMERCIAL DISCIPLINE

Field productivity and subcontractor performance are often discussed in general terms, but the real challenge is improving them in live project conditions without creating more complexity, more reporting burden, or weaker accountability. This case study will show how one mining project team improved site performance through stronger coordination, clearer expectations, and more disciplined execution practices across contractors and subcontractors.

- The specific productivity and subcontractor challenges that were affecting delivery
- How the team improved coordination, accountability, and performance expectations
- What changes were made at site level to reduce delays and execution inconsistency
- How productivity was improved without weakening commercial control
- What other project teams can apply to strengthen performance in the field

12:00

PANEL DISCUSSION - LABOR SHORTAGES, REMOTE DELIVERY CHALLENGES AND THE PUSH FOR BETTER FIELD PRODUCTIVITY

Skills shortages and workforce constraints continue to affect cost, schedule, and execution of flexibility across mining capital projects. This panel will explore how teams are improving workforce planning, site performance, and field productivity in increasingly difficult delivery environments.

- How labor shortages are affecting project schedules, costs, and execution flexibility
- How teams are identifying and addressing workforce gaps earlier
- What it takes to attract, retain, and manage labor in remote locations
- How standardized execution practices can improve field productivity
- How to reduce human error and improve consistency at site level

12:30 NETWORKING LUNCH

BLOCK 6 - ENERGY SECURITY, TECHNOLOGY AND SMARTER PROJECT DELIVERY

13:30

KEYNOTE - POWERING MINING PROJECTS RELIABLY: ENERGY STRATEGY AS A CRITICAL ENABLER OF PROJECT DELIVERY

Energy availability is increasingly a defining factor in whether mining projects move forward or face delays. This session will explore how integrating energy strategy early in the project lifecycle can improve feasibility, reduce risk, and strengthen execution certainty in power-constrained environments.

- Understand how power constraints impact project timelines, costs, and delivery risk
- Explore grid, captive, and hybrid energy strategies for mining operations
- Learn how early energy planning improves project readiness and bankability
- Identify practical approaches to securing reliable power in grid-constrained and remote project environments.

14:00

RESERVED PRESENTATION - USING TECHNOLOGY TO IMPROVE EXECUTION READINESS, SITE VISIBILITY AND DELIVERY EFFICIENCY

Project teams are looking for practical technology that improves execution of readiness, visibility, coordination, and speed of response. This session will focus on how technology can help engineering, construction, and field teams improve delivery efficiency without creating unnecessary complexity.

- Improve site and project visibility through better tools and data flow
- Strengthen coordination across engineering, construction, and field teams
- Identify issues earlier and respond faster during execution
- Use technology where it adds practical value to performance and delivery

14:30

PANEL DISCUSSION - BEYOND TRADITIONAL DELIVERY: WHERE MODULARIZATION AND TECHNOLOGY ARE IMPROVING MINING PROJECT PERFORMANCE

As more projects look beyond traditional delivery methods, the challenge is not simply adopting new approaches but using them effectively. This panel will explore where modularization and technology are delivering genuine value and what conditions are needed to make them work.

- Which project types are best suited to modularization and pre-assembly
- Where technology is genuinely improving delivery performance
- How to balance innovation with execution practicality and commercial discipline
- What barriers still limit adoption across teams, systems, and project structures
- What leaders need to get right before scaling these approaches

15:00 COFFEE BREAK

DAY 2 - INTERACTIVE SESSIONS

15:30 INTERACTIVE WORKSHOPS

HANDS-ON APPROACHES TO BETTER PROJECT PERFORMANCE

Choose one of five workshops focused on the practical execution, controls, productivity, and delivery issues shaping mining capital projects.

WORKSHOP 1 - BUILDING A STRONGER PROJECT CONTROLS ENVIRONMENT

A practical workshop on how to improve reporting, progress measurement, early warning, and cost/schedule visibility.

- Define what good project controls really look like
- Improve the quality of project reporting and validation
- Identify the early indicators teams should act on faster

WORKSHOP 2 - FORECASTING ACCURACY LAB: WHY FORECASTS DRIFT AND HOW TO IMPROVE THEM

An interactive session focused on improving forecasting discipline across cost, schedule, risk, and resource assumptions.

- Identify why forecasts lose credibility during execution
- Explore how teams can improve consistency and ownership
- Strengthen the connection between reporting and decision-making

WORKSHOP 3 - FIELD PRODUCTIVITY IMPROVEMENT WORKSHOP

A practical session on how site teams can improve productivity, reduce disruption, and create more consistent performance in the field.

- Spot the major causes of productivity loss on site
- Explore more standardized ways of working
- Reduce delays caused by weak coordination and execution inconsistency

WORKSHOP 4 - WORKFORCE PRESSURE POINTS: PLANNING LABOR GAPS AND REMOTE DELIVERY

A hands-on session exploring how teams can plan earlier for workforce shortages and delivery constraints in more difficult project environments.

- Identify workforce gaps before they become project problems
- Improve labor planning for remote or high-pressure sites
- Explore practical responses to shortages and turnover

WORKSHOP 5 - DESIGNING RELIABLE POWER STRATEGIES FOR MINING PROJECTS IN ENERGY-CONSTRAINED ENVIRONMENTS

A practical, discussion-led workshop focused on how project teams can plan and structure energy solutions that support execution and long-term operations.

- Evaluating grid vs captive vs hybrid energy models for different project contexts
- Identifying key risks in power availability, cost, and reliability
- Aligning energy strategy with project design, timelines, and delivery models
- Structuring commercial models (PPAs, IPPs, self-generation) effectively
- Sharing practical approaches to improving resilience in remote and power-constrained locations

16:15 DEEP-DIVE ROUNDTABLE DISCUSSIONS

GOING FURTHER ON THE DAY'S DELIVERY AND EXECUTION THEMES

Five focused roundtables designed to go deeper into the issues raised in Day 2 panels and practical sessions.

ROUNDTABLE 1 - WHY DO PROJECTS STILL MISS THE NUMBERS?

A candid discussion on why formal controls still fail to prevent slippage and what stronger-performing teams do differently.

- Reporting credibility and data quality
- One version of project reality
- Forecast ownership and escalation discipline

ROUNDTABLE 2 - PROJECT CONTROLS THAT DRIVE ACTION, NOT JUST REPORTING

A deeper discussion on how controls teams can become more decision-relevant and less administrative.

- What leaders need from controls
- Moving from dashboards to interventions
- Better integration between controls and execution teams

ROUNDTABLE 3 - WORKFORCE, CAPABILITY AND THE REAL DRIVERS OF FIELD PRODUCTIVITY

A peer discussion on the relationship between labor, supervision, skills, coordination, and output in live project environments.

- Productivity bottlenecks in the field
- Skills shortages versus management issues
- What improves performance fastest at site level

ROUNDTABLE 4 - SUBCONTRACTOR ALIGNMENT AND SITE PERFORMANCE

A focused discussion on supplier relationships, interface management, and the practical realities of keeping subcontractors aligned under pressure.

- Performance management across the delivery chain
- Clear expectations, milestones, and accountability
- Managing slippage without losing momentum

ROUNDTABLE 5 - SECURING RELIABLE, COST-EFFECTIVE POWER FOR MINING PROJECTS

Power remains a critical constraint for many mining projects, directly impacting feasibility, timelines, and operational performance. This roundtable will enable open discussion on how industry players are navigating energy challenges and what solutions are working on the ground.

- How power availability is influencing project decisions and timelines
- Comparing grid reliability, self-generation, and hybrid energy models
- Balancing cost, sustainability, and operational requirements
- Aligning energy strategy with project delivery and execution realities
- Lessons learned from projects that successfully addressed power constraints—and those that faced setbacks

17:00 CHAIRPERSON'S CLOSING REMARKS

CONTACT US

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General Inquiries:



Shreya Singhvi

shreya.singhvi@whysummits.com
+447888860162

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