





Updated: 13 May, 2026  
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24 - 25 November  
**2026**

**Stockholm**  
Sweden

# Smart Cities & Infrastructure Projects Summit: Nordics Edition

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Strategic sponsor:  **Planisware**

# OUR CONFERENCE PROGRAM



The Smart Cities & Infrastructure Projects Summit: Nordics Edition brings together senior government officials, municipal authorities, project owners, investors, and solution providers to drive real progress in urban and infrastructure projects. With over €50 billion in planned urban and transport investments across the Nordics through 2030, the summit connects vendors and technology providers directly with the decision-makers who control procurement, funding, and project delivery.

Participants can showcase practical solutions—such as digital twins, AI, and integrated project management tools—that speed up project timelines and improve operational performance. The program also focuses on ESG compliance, sustainability, and measurable ROI, while fostering collaboration across municipalities, contractors, investors, and technology providers to turn Nordic climate and mobility goals into scalable, impactful smart city projects.

This summit is the key platform for shaping the Nordic smart city future, building partnerships, and delivering projects that make a real difference for citizens.

## Main Takeaways for Vendors, Sponsors, and Participants

- 👑 Access municipal and project-owner decision-makers driving procurement, capital allocation, and PPP initiatives
- 👑 Showcase solutions that accelerate project delivery, reduce schedule variance, and improve operational KPIs
- 👑 Demonstrate digital twins, AI, and integrated project management tools in real-world Nordic projects
- 👑 Position technology, EPC, and consultancy solutions as enablers of ESG compliance, sustainability, and measurable ROI
- 👑 Translate Nordic climate and mobility ambitions into actionable infrastructure projects
- 👑 Scale smart city innovations for operational efficiency, citizen impact, and lifecycle performance
- 👑 Strengthen collaboration across municipalities, contractors, investors, and technology providers

# OUR SPEAKERS



**Jonas Törnblom**  
CEO and Co-Founder  
**Stockholm Center of Governance**



**Joe Rasmussen**  
Head of Information Management & Technologies  
**Metroselskabet & Hovedstadens Letbane**



**Aleksei Stempen**  
Head of Section  
**Banedanmark**



**Steve Brown**  
CEO and Consultant  
**3MIID AB**



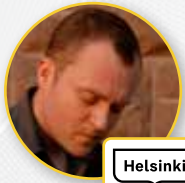
**Ulrika Geeraedts**  
Director of Planning  
**Trafikverket**



**Jan Thoren**  
Technical and environmental Director The Södertörn Crosslink Project  
**Trafikverket**



**Linda Järnström**  
Project Director  
**YIT**



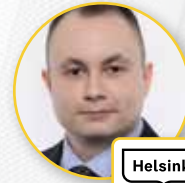
**Tuomas Hakala**  
Projekt Director  
**City of Helsinki**  
TBC



**Irma Karat Džindo**  
Head of Project Management  
**Swedavia**



**Mimmi Mickelsen**  
Tramway/Railway infrastructure manager  
**City of Gothenburg**



**Juha Paahio**  
Project Director  
**Metropolitan Area Transport (Helsinki) - TBC**



**Johan Tiselius**  
Partner, Co-Lead Value add/transition  
**Infranode**



**Tom Hedalen**  
Project Director  
**The Norwegian Public Roads Administration**



**Carlos Rodriguez**  
Senior Client Executive  
**Nordic Investment Bank**



**Karl Jonasson Collberg**  
Procurement Officer  
**City of Stockholm**



**Johanna Stjernström**  
Construction Project Manager  
**City of Stockholm**



**Fredrik Engströmer**  
Head of Innovation  
**Region Stockholm**



**Nils Rydblom**  
Overall Project Leader 5GMHI  
**Region Stockholm**



**Eric Jean-Marie Pitrat**  
Head of Strategy&Portfolio Optimisation  
**Ørsted**

## 7:30 REGISTRATION

## 8:30 CHAIR'S OPENING ADDRESS

## 8:35

### KEYNOTE: DELIVERING CLIMATE-ALIGNED INFRASTRUCTURE IN THE NORDICS

Delivered by a leading project owner or state-owned developer, this keynote explores how Nordic governments and cities are translating ambitious climate targets into tangible infrastructure outcomes. The session highlights practical strategies for delivering low-carbon transport, energy, and urban infrastructure while maintaining cost efficiency and delivery speed. The speaker will discuss how procurement frameworks, contractor collaboration, and integrated project governance are evolving to incorporate lifecycle carbon targets and sustainability metrics. Real project examples will demonstrate how digital twins, BIM, and data-driven planning are improving coordination, reducing delays, and supporting climate-aligned decision-making throughout the project lifecycle. The session provides practical insights into how Nordic infrastructure programs are aligning execution models with climate neutrality goals while delivering reliable and resilient urban systems.

**Ulrika Geeraedts**, *Director of Planning, Trafikverket*

## 9:05

### SPONSOR PRESENTATION: CASE STUDY: FASTER PATH TO NORDIC RENEWABLE ENERGY

**Ideal Sponsor:** EPCs, contractor consortia, or energy project developers specializing in wind, solar, or district energy infrastructure

This session showcases how ambitious Nordic energy programs move from capital plans to delivered megawatts on-site. EPCs present strategies including modular substation construction, optimized procurement, sequencing, and integrated project controls. Nordic renewable energy case studies highlight how these approaches reduce schedule variance by up to 18%, minimize variation claims, and improve lifecycle cost performance. Attendees see how digital twins and PPM oversight accelerate delivery, shorten construction cycles, and achieve measurable execution outcomes, demonstrating replicable methods for renewable infrastructure success.

## 9:35

### PANEL DISCUSSION: FROM TARGETS TO SITE: WHAT REALLY MATTERS IN PROJECT EXECUTION?

EPCs, project owners, and PPM vendors discuss the operational KPIs that drive successful on-site delivery. The panel focuses on how optimized procurement, sequencing, modular construction, and digital project controls translate ambitious plans into measurable project outcomes. Case examples highlight reduced schedule variance,

fewer claims, and improved lifecycle cost performance, showing participants how delivery excellence underpins investor confidence without overemphasizing financing structures.

**Jan Thoren**, *Technical and Environmental Director of the Södertörn Crosslink Project, Trafikverket (TBC)*

**Linda Järnström**, *Project Director, YIT*

## 10:05 COFFEE BREAK

## 10:35

### PRESENTATION: PUBLIC PROCUREMENT AS A DRIVER FOR CLIMATE-NEUTRAL INFRASTRUCTURE

This session explores how Nordic procurement frameworks are evolving to support climate-neutral infrastructure while maintaining cost efficiency and delivery reliability. The discussion will highlight how lifecycle carbon metrics, ESG reporting requirements, and sustainable contracting models are shaping infrastructure projects across transport, energy, and urban development.

**Tom Hedalen**, *Project Director, The Norwegian Public Roads Administration*

## 10:50

### PRESENTATION: PROCUREMENT AND PROJECT MANAGEMENT FOR SUSTAINABLE PROJECTS – CASES FROM THE CITY OF STOCKHOLM

Construction and infrastructure delivery account for a significant share of lifecycle emissions across Nordic infrastructure programs. As governments introduce stricter climate requirements in procurement and project approvals, contractors and project owners must adapt construction practices to reduce embodied carbon while maintaining delivery performance. This session will explore how infrastructure projects are reducing emissions across the construction lifecycle while maintaining delivery speed, cost efficiency, and operational performance. Through practical Nordic project examples, the presentation will demonstrate how project teams integrate climate targets directly into construction planning and execution.

**Karl Jonasson Collberg**, *Procurement Officer, City of Stockholm Development Administration*

**Johanna Stjernström**, *Construction Project Manager, City of Stockholm Development Administration*

## 11:20

### RESERVED SOLUTION PROVIDER SLOT FOR REGO CONSULTING

11:50

## PANEL DISCUSSION: SCALING NORDIC GREEN INFRASTRUCTURE: FUNDING MEETS EXECUTION

Municipal CFOs, EPCs, and platform vendors discuss how procurement strategy, project packaging, and delivery models make green projects investable. Panelists share pragmatic approaches for aligning investor requirements with contractor performance and digital reporting to scale projects across regions.

**Johan Tiselius**, Partner, Co-Lead Value add/transition, Infranode  
**Carlos Rodriguez**, Senior Client Executive, Nordic Investment Bank

12:20 LUNCH

13:20

## CASE STUDY: DELIVERING NEXT-GENERATION AIRPORT INFRASTRUCTURE IN LIVE OPERATIONS (BALANCING CLIMATE TARGETS, CAPACITY, AND OPERATIONAL REALITY AT SWEDAVIA)

Airports are among the most complex environments for infrastructure development: 24/7 operations, zero tolerance for disruption, and high safety and sustainability demands. In this case study, Swedavia shares how next-generation, climate-smart airport infrastructure is delivered while operations remain fully live.

The session highlights real-world lessons from electrification, energy systems, and large-scale infrastructure projects—showing why portfolio management, system integration, and operational reliability are just as critical as technical performance. If climate-smart infrastructure works in a live airport environment, it can work anywhere.

**Irma Karat Džindo**, Head of Project Management, Swedavia

13:50

## CASE STUDY: 5G MOBILE HEALTHCARE INNOVATIVE SOLUTIONS 5GMHI – A CASE STUDY FROM STOCKHOLM REGION

**Ideal Sponsor:** Co-presenting OEM + EPC teams (charging OEMs, bus OEMs, grid/utility partners, or contractors) who deliver EV bus networks and public charging corridors and can demonstrate energisation, uptime and grid-integration outcomes.

This sponsor session presents the delivery realities of EV bus networks, public charging corridors and multimodal hubs in Nordic conditions and documents key execution KPIs: time to energize a charging station, first-year uptime percentage and days to connect to the distribution grid. The session is co-presented by an EPC and an OEM to demonstrate how construction sequencing, grid upgrades and product constraints combine to produce reliable early operations and reduce operating risk. The presentation includes concrete examples of procurement and contractor sequencing that accelerated energization and improved early-life reliability.

**Fredrik Engströmer**, Head of Innovation, Project Owner 5GMHI, Region Stockholm  
**Nils Rydholm**, Overall Project Leader 5GMHI, Region Stockholm

14:20

## PANEL: HOW NORDIC INFRASTRUCTURE MOVES FROM STRATEGY TO RESULTS

This panel will focus on how Nordic countries are translating climate strategies into infrastructure outcomes through improved procurement, contractor collaboration, labor frameworks, and risk-sharing models. With targets to reduce greenhouse gas emissions by 55–65% by 2030 in line with the EU Green Deal, project delivery excellence is critical. The discussion will cover how digital tools and integrated contracts enhance transparency, resilience, and social license, ensuring efficient and accountable infrastructure delivery.

**Aleksei Stempen**, Head of Section, Banedanmark  
**Juha Paahtio**, Project Director, Metropolitan Area Transport (Helsinki) (TBC)  
**Eric Jean-Marie Pitrat**, Head of Strategy & Portfolio Optimisation, Ørsted

14:50 NETWORKING BREAK

15:20

## SPONSOR-LED WORKSHOP: FROM PILOT TO SCALE: DRIVING INNOVATION IN NORDIC GREEN INFRASTRUCTURE

**Ideal Sponsor:** Strategy or delivery consultancies and systems integrators (PMI/portfolio integrators) that run hands-on solution labs, provide pre-event diagnostics and convert pilots into funded, deliverable programmes.

This sponsor-run, high-touch lab convenes a curated group of municipal owners, EPCs and investors for a facilitated 45-minute co-design session and produces a one-page action plan with three concrete next steps to scale a pilot into a funded, deliverable programme. The sponsor provides a short pre-event diagnostics brief and a post-lab summary distributed to curated participants, enabling immediate follow-up and commercial conversations. The format is outcome-oriented and links procurement, project controls and financing triggers to a clear delivery roadmap.

16:20

## CLOSING DISCUSSION: KEY TAKEAWAYS AND DAY 2 PREVIEW

Day 1 speakers will share lessons learned and highlight how discussions on financing, compliance, and delivery feed directly into Day 2's agenda.

## 7:30 REGISTRATION

## 8:30 CHAIR'S OPENING ADDRESS

## 8:35

### **KEYNOTE: BUILDING SMARTER NORDIC CITIES THROUGH DATA AND DIGITAL TWINS**

This keynote will offer project owners, city authorities, design-build contractors, and digital tool providers practical insights into overcoming the unique challenges of integrating digital twins and advanced data systems in Nordic cities. It will address common hurdles such as data silos, interoperability issues between legacy systems, and navigating complex regulatory environments while maintaining compliance with stringent ESG and climate targets. For example, despite Nordic leadership, 42% of urban infrastructure projects still face delays related to coordination inefficiencies and data fragmentation. The keynote will demonstrate how Nordic cities are pioneering interoperable platforms that enable predictive modeling to optimize energy efficiency and reduce project risks, noting that cities using these technologies have achieved up to 25% savings in planning and permitting times.

## 9:05

### **SPONSOR PRESENTATION: FROM BLUEPRINT TO DIGITAL TWIN: ENABLING REAL-TIME URBAN INFRASTRUCTURE MANAGEMENT**

**Ideal Sponsor:** Digital-twin and smart-city platform providers that offer real-time asset monitoring and concrete permit-to-operations workflows, aka vendors that show measurable planning/permitting and constructability wins.

This session documents how digital twin platforms link planning, permitting and operations to measurable delivery benefits: shortened planning and permitting cycles, improved capital-planning accuracy and earlier detection of constructability issues that would otherwise cause delays. The session includes a short example where a live model averted a schedule-critical clash or materially improved permit submissions, with quantified before/after outcomes. The focus is on delivery ROI from integrated digital twins.

## 9:35

### **PANEL DISCUSSION: STANDARDIZING DATA ACROSS NORDIC PUBLIC INFRASTRUCTURE PROGRAMS**

This panel will bring together city CIOs, digital platform providers, and regulators to discuss how to overcome fragmentation in data standards. It will explore how shared protocols for transport, energy, and housing projects can unlock efficiency, improve investor confidence, and support cross-border collaboration in the Nordic region.

**Joe Rasmussen**, Head of Information Management & Technologies, **Metroselskabet & Hovedstadens Letbane**

**Steve Brown**, CEO and Consultant, **3MIID AB**

## 10:05 COFFEE BREAK

## 10:35

### **PRESENTATION: REAL-TIME RISK AND DELAY MANAGEMENT IN URBAN INFRASTRUCTURE DELIVERY**

This presentation will show how municipalities and contractors can use real-time scheduling data, predictive AI, and integrated project management tools to anticipate project delays and manage risks proactively. For example, Danish public-private partnerships leverage AI-driven structural health monitoring to plan proactive maintenance on large concrete bridges, preventing costly failures and optimizing resource use. Nordic cities like Oslo apply AI-integrated digital twins for real-time urban infrastructure management, supporting sustainable development and improving decision-making. These data-led risk management approaches have helped reduce cost overruns by millions and accelerate project timelines by several months, enabling more efficient delivery of critical urban infrastructure.

## 11:05

### **SPONSOR PRESENTATION: HARNESSING AI FOR REAL-TIME URBAN INFRASTRUCTURE PROJECT CONTROLS**

**Ideal Sponsor:** AI-driven project controls and scheduling software providers focused on real-time delay detection and risk modeling.

This session will showcase how AI-driven project controls and scheduling software are revolutionizing urban infrastructure project monitoring by enabling real-time delay detection and risk modeling. With construction projects historically losing billions annually due to delays—Nordic infrastructure projects have seen up to 30% schedule overruns on average—these machine learning tools provide critical early warnings of disruptions. By integrating real-time dashboards, municipalities and contractors can dynamically track progress, forecast potential bottlenecks, and reallocate resources efficiently.

## 11:35

### **PANEL DISCUSSION: ESG AS A DRIVER OF EFFICIENCY AND INVESTMENT IN NORDIC INFRASTRUCTURE**

Around €4 billion annually is now directed toward ESG-compliant infrastructure projects in the Nordics, and delivery teams are under pressure to show that compliance also accelerates execution and attracts capital. This panel explores how project owners, EPCs, and digital platform providers are embedding ESG metrics into day-to-day project controls to deliver tangible outcomes: faster permitting cycles, fewer variation claims, stronger investor confidence, and improved lifecycle cost performance. Panelists will demonstrate how real-time digital tools convert ESG reporting into delivery efficiency, ensuring that sustainability requirements strengthen project execution rather than slow it down.

**Mimmi Mickelsen**, Tramway/Railway Infrastructure Manager, **City of Gothenburg**

## 12:05 LUNCH

## 13:05

### CASE STUDY:

**Tuomas Hakala**, *Project Director, Kalasatama, City of Helsinki (TBC)*

## 13:35

### SPONSOR PRESENTATION: TRANSPORT TECHNOLOGIES FOR RESILIENT NORDIC MOBILITY

**Ideal Sponsor:** Ideal sponsor: ITS, MaaS and EV-charging technology providers, or network operators, that can show measurable improvements in service reliability, operating cost or congestion outcomes through delivery-integrated deployments.

This sponsor presentation documents how intelligent transport systems and smart charging technologies reduce lifecycle costs and improve service reliability with concrete metrics: reduction in peak congestion hours, percentage improvement in passenger-km reliability and measurable operating-cost reductions. The presentation includes a delivery case where coordinated permitting, digital asset tracking and contractor sequencing produced measurable operational improvements during the first year of operations.

## 14:05

### PANEL DISCUSSION: ADVANCING NORDIC URBAN PROJECTS: COLLABORATION BETWEEN CITIES, CONTRACTORS, AND TECH PROVIDERS

This panel will examine how cities, contractors, and digital solution providers in the Nordics collaborate on large-scale urban infrastructure projects to deliver public value efficiently. Nordic regions have increased public-private partnerships (PPPs) by 35% in the last five years, driven by innovative contracting models such as alliancing and integrated project delivery that foster shared risk and reward. The discussion will highlight data-sharing frameworks that enhance transparency and coordination across stakeholders, reducing project delays by up to 20%.

**Jonas Törnblom**, *CEO & Co-Founder, Stockholm Center of Governance; Senior Advisor, House of Governance and Public Policy, Stockholm School of Economics*

## 14:35 NETWORKING BREAK

## 15:05

### WORKSHOP: STRATEGIC ESG AND DATA INTEGRATION IN URBAN PROJECT PORTFOLIOS

This workshop will guide participants through developing integrated frameworks to align multiple urban infrastructure programs into a cohesive and strategic portfolio. Nordic cities managing over €50 billion in urban infrastructure investments annually face the challenge of coordinating diverse projects while meeting ambitious ESG and climate targets. Through practical exercises, attendees will explore methods for seamless data integration across sectors, advanced ESG tracking tools that improve transparency and reporting, and governance structures designed to enhance stakeholder collaboration and long-term delivery success.

## 16:05

### CLOSING DISCUSSION: LESSONS FROM THE NORDIC MODEL

Speakers from day 2 will reflect on what the Nordic experience teaches the world about integrating finance, data, and governance in sustainable urban infrastructure.

# CONTACT US

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## General Inquiries:



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